Updated April 3, 2018									
opuated April 3, 2010									
						5 YE	AR CAPITAL PLA	AN .	
Project Description	Department	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23
URGENT MAINTENANCE									
Repairs to Stearns Mill Pond Dam	DPW	-	-	-	750,000	-	-	-	-
Dutton Road Bridge Replacement (actual approx. 300-600 K)	DPW	-	-	-	1,100,000	-	-	-	-
	TOTAL URGENT MAINTENANCE		-	-	1,850,000	-	-	-	-
RISK MITIGATION MAINTENANCE									
*2016 6 Wheel Dump Truck unit 9 Town and Schools Carpet Replacement	DPW Facilities	140,500 108,000	50,000	50,000	-	-	50,000	-	50,000
Various Building Improvements Cardiac Monitor Replacement	Facilities Fire	50,000 96,000	50,000	50,000	50,000	75,000	50,000	50,000	50,000
Radio Box Upgrades Fire Alarm System Upgrading	Fire LSRHS	50,000 106,600	50,000	-	-	-	-	-	-
*2016 Chevy 1-Ton Pick-Up Truck unit # PR-11	Parks & Gnds	48,000	-	-	-	-	-	-	-
*2016 Chevy One Ton Pick-Up Truck-unit # PR-4 Feeley Tennis Courts	Parks & Gnds Recreation	42,000 40,000	-	-	-	-	-	-	-
School Phone Sys comp w/town (4 schools: Curtis, Noyes, Loring & Ha Schools classroom VCT Flooring Replacement	SPS SPS/Facilities	25,000 100,000	27,000 50,000	50,000	-	75,000	-	-	75,000
School Rooftop HVAC Unit (Noyes and Loring) Haynes School Septic Pump	SPS/Facilities SPS/Facilities	75,000 40,000	75,000		-	-	-	-	-
Various Exterior&interior Door Repair/Replacement at all Schools Nixon Hot Water Heater Replacement	SPS/Facilities SPS/Facilities	40,000 25,000	-	-	-	-	-	-	-
2016 Mack 10 Wheel Roll-Off (Transfer Stn)	Transfer Sta	170,800	-	-	-	-	-	-	-
2016 case Loader or Equivalent unit 41 2016 Sidewalk Roller Unit # 42	DPW DPW	-	50,000 31,000	-	-	-	-	-	-
Ambulance 2 2016 Fire HQ install tight tank	Fire Fire	-	265,000 50,000	-	-	-	<u> </u>	-	<u> </u>
Car 3 (Fire Dept.) Multi-Use Turf Fields	Fire LSRHS	-	46,000 875,000	-	-	-	-	45,000	-
2017 Trackless unit 46 2017 purchase new Loader	DPW DPW	-	-	182,000 210,000	-	-	-	-	-
Town and School Parking Lots-(Loring School)	DPW	-	-	250,000	600,000	-	250,000	-	300,000
Playground Repairs Noyes Schools Playgrounds (Nixon, and Loring in FY 20 and 21)	Facilities Facilities	-	-	25,000 275,000	415,000	400,000	400,000	-	-
Car (Fire Dept.) 5 year Life cycle for Cars Ladder Truck 2018	Fire Fire	-	-	40,000 1,020,000	-	-	-	-	40,000
Gym 4 Rubber Floor replacement Cooling Towers/major maintenance	LSRHS LSRHS	-	-	42,985 94,567	-	-	-	-	-
Schools Cafeteria Kitchen Equipment  1999 Chevy One ton Diesel Truck w/ Lift gate & Plow	SPS SPS	-	-	47,000 50,000	39,000	-	50,000	-	-
Cisco Meraki wireless infrastructure for the elementary schools	SPS	-	-	175,000	-	-	-	-	-
Curtis Heating/Circulation Pumps and Motors SPS and Town HVAC capital repairs	SPS/Facilities SPS/Facilities	-	-	25,000 55,000	-	-	-	-	-
Underground Fuel Storage Replacement  *2000 GMC - swap body unit 36	DPW DPW	-	-	-	1,500,000 120,000	-	-	-	<u> </u>
New Mini Excavator unit 25 *2009 Chevy Pick-Up unit 14	DPW DPW	-		-	80,000 60,000	-	-	-	-
Culvert Replacement New Air compressor Unit 32	DPW DPW	-	-	-	30,000 20,000	300,000	-	-	-
Wacker sidewalk roller Unit 55	DPW	-	-	-	20,000	-	-	-	<u> </u>
Various Site Improvements at Parks and Grounds Interior Painting of Schools and Goodnow Library	DPW/Recreation Facilities	-	-	-	50,000 50,000	-	50,000	-	50,000
LS Phone System upgrades LSRHS Hot water heater	LSRHS LSRHS	-	-	-	69,560 49,996	-	-	-	-
2007 Super Z Mower #1 2007 Super Z Mower #2	Parks & Gnds Parks & Gnds	-	-	-	25,000 25,000	-	-	-	<u>-</u>
Portable Radios Replace Cutting Turf Field (W/O Lighting)	Police Recreation	-	1		25,600 500,000	-	-	-	-
School Custodial/maintenance Equipment Paging, Clocks, and Bell Systems	SPS SPS	-	-		38,000 25,000	25,000	25,000	25,000	-
Noyes Fire Alarm System Replacement	SPS/Facilities	-	-	-	222,000	-	-	-	-
Curtis School Septic Pumps ICP Tabulator Bundles (New Voting Boxes)	SPS/Facilities Town Clerk	-	-	-	40,000 50,000	-	-	-	-
*2004 Mack 6 Wheel Dump Truck unit 44 2009 John Deere 544K Loader unit 8	DPW DPW	-	-	-	-	220,000 180,000	-	-	-
2009 John Deere Backhoe/Loader unit 22 2004 Volvo L90E Loader unit 48	DPW DPW	-	-	-	-	170,000 170,000	-	-	-
*2008 Volvo 10 Wheel Dump Truck unit 5 *2011 Chevy 1 Ton 6 Wheel Dump unit 37	DPW DPW	-	-	-	-	160,000 55,000	-	-	-
2013 Prinoth sidewalk Tractor unit 33 (141,000) 2015 Freightliner 6 Wheel Dump unit 19	DPW DPW	-	-	-	-	28,000 24,000	-	-	-
Hosmer House Roof	Facilities	-	-	-	-	50,000	-	-	-
Fire Engine 4 1997 Pumper New Ambulance F3	Fire Fire	-	-	-	-	550,000 295,000	-	-	-
New Breathing Air Compressor, station 2 Car (Fire Dept.)	Fire Fire	-	-	-	-	80,000 40,000	-	-	
Replace Stadium Field Turf (Town Partnership) Gym 1 Bleachers	LSRHS LSRHS	-	-	-	-	500,000 45,000	-	-	-
Parking Lot (asphalt, sealing) Buildings & Grounds 2010 Ford F350 Pickup Truck/sander	LSRHS LSRHS	-	-	-	-	40,000 40,000	40,000	-	-
Kubota Front End Loader (currently 2002)  poured in place surfacing for SMILE playground at Haskell	LSRHS Recreation	-	-	-	-	40,000	-	-	-
2006 7-Passenger Van #2	SPS	-	-	-	-	30,000	-	-	-
Auditorium lighting upgrades at Curtis School Haynes Rooftop HVAC Replacements	SPS/Facilities SPS/Facilities	-	-	-	-	195,000 75,000	-	95,000	-
Curtis School RTU HVAC #7  *2013 Freightliner 6-Whl Dump Truck - New in FY13 Unit 4	SPS/Facilities DPW	- -	-	<u>-</u>	-	70,000	127,000	-	
*2008 Chevy Silverado Flat Bed unit 13 2004 Bandit Chipper unit 49	DPW DPW	-	-	-	-	-	48,000 40,000	-	-
2010 Elgin Pelican Sweeper unit 54 Library Roof Replacement (areas 4 & 5)	DPW Facilities	-	-	-	-	-	33,236 143,700	-	-
South Fire Station Roof	Facilities	-	-	-	-	-	41,057	-	-
Flynn Building Roof Repair 2001 Pickup Truck (Fire Dept.) Eng 8	Facilities Fire	-	-	-	-	-	34,000 45,000	-	-
Athletic Van - 2011-Chevrolet Express Van- 15 Passenger Aerila Fork Lift (currently 2004)	LSRHS LSRHS	-	-	-	-	-	45,000 36,000	-	
2003 John Deere Tractor Haynes Roof Areas 2,3,4,8,10	Parks & Gnds SPS/Facilities	-		-	-	-	45,000 2,000,000	-	-
Noyes Fire Sprinkler System Replace half ton pick-up truck	SPS/Facilities SPS/Facilities	-	-	-	-	-	490,000 50,000	-	-
Walk-in Refrigerators at Schools	SPS/Facilities	-	-	-	-	-	45,000	-	-
Sand and refinish Gymnasium floors	SPS/Facilities	-	-	-	-	-	30,000	-	15,000

Project Description	Department								
		FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23
New Excavator *2006 Mack Ten Wheeler Dump Truck unit 6	DPW DPW	-	-	-	-	-	-	180,000 160,000	-
*2013 Chevy 1 Ton Dump Truck Unit 29	DPW	-	-	-	-	-	-	50,000	-
DPW Highway Garage Roof	Facilities	-	-	-	-	-	-	85,000	-
Fire Station 3 Roof Self Contained Breathing Apparatus (SCBA)	Facilities Fire	-	-	-	-	-	-	65,000 250,000	-
Expand Fitness Area and Replace Equipment	LSRHS		_		_	_	_	130,000	_
Communication Clock System	LSRHS	-	-	-	-	_	-	80,000	-
Buildings & Grounds -2012 Ford F350 Pickup Truck	LSRHS	-	-	-	-	-	-	50,500	-
Gehl Skid Steer (currently 2006)	LSRHS	-	-	-	-	-	-	30,000	-
2010 John Deere Tractor  *2011 Chevrolet 6 Wheel Dump unit PR-2, leased in 2012	Parks & Gnds Parks & Gnds	-	-	-	-	-	-	110,000 55,000	-
2001 Chevy 1-Ton Flatbed	SPS		-	-	-	-	-	45,000	-
1998 Ford E-250 School Van HP Loring School Roof Replacement	SPS SPS/Facilities	-	-	-	-	-	-	34,500 1,154,758	-
Curtis School RTU HVAC #9, #12	SPS/Facilities		-	-	-	-	-	105,000	-
Nixon Rooftop HVAC Replacement, library and Gym	SPS/Facilities	-	-	-	-	-	-	100,000	-
Curtis School RTU HVAC #8  Nixon Switchgear and Feeder Rewiring replacement	SPS/Facilities SPS/Facilities	-	-	-	-	-	-	75,000 50,000	-
*2012 Freightliner 10-Wheel Dump unit 10	DPW	-	-	-	-	-	-	-	165,000
*2011 Volvo 6 Wheel Dump Truck unit 20	DPW	-	-	-	-	-	-	-	155,000
Salt Shed fabric covering  *2015 Chevy Silverado - 1 Ton unit 38	DPW DPW	-	-	-	-	-	-	-	100,000 55,000
Sidewalk Paver unit # 50	DPW	-	-	-	-	-	-	-	50,000
2005 traffic utility trailer unit 52	DPW	-	-	-	-	-	-	-	22,000
Library Roof Replacement (areas 2,3,6,7 and slate repairs) Fire HQ Roof	Facilities Facilities	-	-	-	-	-	-	-	125,000 90,000
DPW Garage Floor Replacement	Facilities	-	-	-	-	-	-		80,000
Carding Mill House Roof and siding	Facilities	-	-	-	-	-	-	-	55,000
2015 Ambulance F1 (9 year cycle) Fire HQ New Windows	Fire Fire	-	-	-	-	-	-	-	300,000 50,000
Athletic Van - 2013 Chevrolet Express Van-15 Passenger	LSRHS		-	-	-	-	-	-	45,000
Student Services Van - 2013 Chevrolet Express Van -15 Passenger 72 inch Mower (currently 2013)	LSRHS LSRHS	-	-	-	-	-	-	-	45,000 20,000
2002 Chevy 1 Ton Flatbed	SPS	-	-	-	-	-	-	-	5,000
2013 Big Tex Utility Trailer	SPS	-	-	-	-	-	-	-	4,000
Nixon Roof Areas 1,2,4,5,6  New Energy Management System for Curtis	SPS/Facilities SPS/Facilities	-	-	-	-	-	-	-	1,200,000 400,000
School Maintenance Garage	SPS/Facilities	-	-	-	-	-	-	-	200,000
Haynes Boilers replaced with new energy efficient boilers	SPS/Facilities	-	-	-	-	-	-	-	150,000
Loring Boiler control Loring Fire Alarm System upgrade	SPS/Facilities SPS/Facilities	-	-	-	-	-	-	-	75,000 30,000
									·
TOTAL	RISK MITIGATION MAINTENANCE	1,156,900	1,619,000	2,641,552	4,104,156	4,182,000	4 167 002		4 001 000
		, ,		2,0 .1,332	, , , , , ,	4,102,000	4,167,993	3,024,758	4,001,000
		, , , , , , , , , , , , , , , , , , , ,	, ,	2,0 :1,002	, , , , , ,	4,102,000	4,107,593	3,024,738	4,001,000
ENHANCEMENTS		, ,		2,0 : 2,332		4,102,000	4,107,555	3,024,736	4,001,000
ENHANCEMENTS		, ,		2,0 .1,002		4,102,000	4,107,333	3,024,736	4,001,000
Town-wide Walkway Construction	DPW Facilities	100,000	-	37,190	50,000	100,000	100,000	5,024,756	4,001,000
Town-wide Walkway Construction Town Security and Access Controls at Fairbank Center	DPW Facilities Finance								4,001,000 - -
Town-wide Walkway Construction Town Security and Access Controls at Fairbank Center Munis Software- Employee Self Service Munis Software- Tyler Reporting Services	Facilities Finance Finance	100,000	-	37,190	50,000	100,000	100,000	-	4,001,000 - - -
Town-wide Walkway Construction Town Security and Access Controls at Fairbank Center Munis Software- Employee Self Service Munis Software- Tyler Reporting Services Loring Parsonage Restoration-Museum	Facilities Finance Finance Selectmen	100,000 220,000 10,425		37,190	50,000	100,000 50,000	100,000	-	4,001,000 - - -
Town-wide Walkway Construction Town Security and Access Controls at Fairbank Center Munis Software- Employee Self Service Munis Software- Tyler Reporting Services	Facilities Finance Finance	100,000 220,000 10,425	-	37,190	50,000	100,000	100,000	-	4,001,000
Town-wide Walkway Construction Town Security and Access Controls at Fairbank Center Munis Software- Employee Self Service Munis Software- Tyler Reporting Services Loring Parsonage Restoration-Museum Traffic Lights at Nixon School Crossing GPS Surveying Equipment LSRHS security upgrades, CCTV system video surveillance	Facilities Finance Finance Selectmen SPS/Facilities Engineering LSRHS	100,000 220,000 10,425	- - - 400,000 25,000	37,190 95,000 - - - - 38,000 128,235	50,000	100,000 50,000	100,000	-	- - - - - - -
Town-wide Walkway Construction Town Security and Access Controls at Fairbank Center Munis Software- Employee Self Service Munis Software- Tyler Reporting Services Loring Parsonage Restoration-Museum Traffic Lights at Nixon School Crossing GPS Surveying Equipment LSRHS security upgrades, CCTV system video surveillance Featherland tennis courts	Facilities Finance Finance Selectmen SPS/Facilities Engineering LSRHS Recreation	100,000 220,000 10,425 22,325	400,000	37,190 95,000 - - - - 38,000 128,235 220,000	50,000 30,000 - - -	100,000 50,000	100,000	-	
Town-wide Walkway Construction Town Security and Access Controls at Fairbank Center Munis Software- Employee Self Service Munis Software- Tyler Reporting Services Loring Parsonage Restoration-Museum Traffic Lights at Nixon School Crossing GPS Surveying Equipment LSRHS security upgrades, CCTV system video surveillance	Facilities Finance Finance Selectmen SPS/Facilities Engineering LSRHS	100,000 220,000 10,425 22,325	- - - 400,000 25,000	37,190 95,000 - - - 38,000 128,235 220,000 330,000 600,000	50,000 30,000 - - -	100,000 50,000	100,000	-	- - - - - - - - -
Town-wide Walkway Construction Town Security and Access Controls at Fairbank Center Munis Software- Employee Self Service Munis Software- Tyler Reporting Services Loring Parsonage Restoration-Museum Traffic Lights at Nixon School Crossing GPS Surveying Equipment LSRHS security upgrades, CCTV system video surveillance Featherland tennis courts Bruce Freeman Rail Trail Design/construction Town Hall Restoration Purchase new work van for electrician	Facilities Finance Finance Selectmen SPS/Facilities Engineering LSRHS Recreation Selectmen Selectmen SPS/Facilities	100,000 220,000 10,425 22,325 - - - - -	- - - 400,000 25,000 - - -	37,190 95,000 - - - 38,000 128,235 220,000 330,000	50,000 30,000 - - - - 47,822 - -	100,000 50,000 - - - - - - - - - - - - - - - - -	100,000		- - - - - - - - - - -
Town-wide Walkway Construction Town Security and Access Controls at Fairbank Center Munis Software- Employee Self Service Munis Software- Tyler Reporting Services Loring Parsonage Restoration-Museum Traffic Lights at Nixon School Crossing GPS Surveying Equipment LSRHS security upgrades, CCTV system video surveillance Featherland tennis courts Bruce Freeman Rail Trail Design/construction Town Hall Restoration	Facilities Finance Finance Selectmen SPS/Facilities Engineering LSRHS Recreation Selectmen Selectmen	100,000 220,000 10,425 22,325 - - -	- - - 400,000 25,000	37,190 95,000 - - - 38,000 128,235 220,000 330,000 600,000	50,000 30,000 - - - - 47,822	100,000 50,000 - - - - - - -	100,000		- - - - - - - - - - - - - - - - - - -
Town-wide Walkway Construction Town Security and Access Controls at Fairbank Center Munis Software- Employee Self Service Munis Software- Tyler Reporting Services Loring Parsonage Restoration-Museum Traffic Lights at Nixon School Crossing GPS Surveying Equipment LSRHS security upgrades, CCTV system video surveillance Featherland tennis courts Bruce Freeman Rail Trail Design/construction Town Hall Restoration Purchase new work van for electrician New Bucket Truck unit 51 New Street Sweepers (Two at 220,000 each) Varonis Discovery IT Software	Facilities Finance Finance Selectmen SPS/Facilities Engineering LSRHS Recreation Selectmen Selectmen SPS/Facilities DPW DPW Info Systems	100,000 220,000 10,425 22,325 - - - - -	- - - - - 400,000 25,000 - - - - - -	37,190 95,000 - - - 38,000 128,235 220,000 330,000 600,000	50,000 30,000 - - - - 47,822 - - - 220,000 440,000 21,836	100,000 50,000 - - - - - - - - - - - - - - - - -	100,000		
Town-wide Walkway Construction Town Security and Access Controls at Fairbank Center Munis Software- Employee Self Service Munis Software- Tyler Reporting Services Loring Parsonage Restoration-Museum Traffic Lights at Nixon School Crossing GPS Surveying Equipment LSRHS security upgrades, CCTV system video surveillance Featherland tennis courts Bruce Freeman Rail Trail Design/construction Town Hall Restoration Purchase new work van for electrician New Bucket Truck unit 51 New Street Sweepers (Two at 220,000 each) Varonis Discovery IT Software Town wide permitting software	Facilities Finance Finance Selectmen SPS/Facilities Engineering LSRHS Recreation Selectmen Selectmen SPS/Facilities DPW DPW Info Systems Info Systems	100,000 220,000 10,425 22,325 - - - - - - - -	- - - - - 400,000 25,000 - - - - - - -	37,190 95,000 - - - 38,000 128,235 220,000 330,000 600,000	50,000 30,000 - - - - 47,822 - - - 220,000 440,000 21,836 40,900	100,000 50,000 - - - - - - - - - - - - -	100,000		4,001,000
Town-wide Walkway Construction Town Security and Access Controls at Fairbank Center Munis Software- Employee Self Service Munis Software- Tyler Reporting Services Loring Parsonage Restoration-Museum Traffic Lights at Nixon School Crossing GPS Surveying Equipment LSRHS security upgrades, CCTV system video surveillance Featherland tennis courts Bruce Freeman Rail Trail Design/construction Town Hall Restoration Purchase new work van for electrician New Bucket Truck unit 51 New Street Sweepers (Two at 220,000 each) Varonis Discovery IT Software Town wide permitting software Goodnow Library Technology Install a second Well at Haskell Field	Facilities Finance Finance Selectmen SPS/Facilities Engineering LSRHS Recreation Selectmen Selectmen SPS/Facilities DPW DPW Info Systems	100,000 220,000 10,425 22,325 - - - - - - -	- - - - - 400,000 25,000 - - - - - -	37,190 95,000 - - - 38,000 128,235 220,000 330,000 600,000	50,000 30,000 - - - - 47,822 - - - 220,000 440,000 21,836	100,000 50,000 - - - - - - - 6,000,000 - - -	100,000		
Town-wide Walkway Construction Town Security and Access Controls at Fairbank Center Munis Software- Employee Self Service Munis Software- Tyler Reporting Services Loring Parsonage Restoration-Museum Traffic Lights at Nixon School Crossing GPS Surveying Equipment LSRHS security upgrades, CCTV system video surveillance Featherland tennis courts Bruce Freeman Rail Trail Design/construction Town Hall Restoration Purchase new work van for electrician New Bucket Truck unit 51 New Street Sweepers (Two at 220,000 each) Varonis Discovery IT Software Town wide permitting software Goodnow Library Technology Install a second Well at Haskell Field Digitization of Documents	Facilities Finance Finance Selectmen SPS/Facilities Engineering LSRHS Recreation Selectmen Selectmen SPS/Facilities DPW DPW Info Systems Library Recreation Town manager	100,000 220,000 10,425 22,325 - - - - - - - - -	- - - 400,000 25,000 - - - - - - - - -	37,190 95,000 - - - 38,000 128,235 220,000 330,000 600,000 - - -	50,000 30,000 - - - - 47,822 - - - 220,000 440,000 21,836 40,900 50,000	100,000 50,000 - - - - - - - - - - - - -	100,000		
Town-wide Walkway Construction Town Security and Access Controls at Fairbank Center Munis Software- Employee Self Service Munis Software- Tyler Reporting Services Loring Parsonage Restoration-Museum Traffic Lights at Nixon School Crossing GPS Surveying Equipment LSRHS security upgrades, CCTV system video surveillance Featherland tennis courts Bruce Freeman Rail Trail Design/construction Town Hall Restoration Purchase new work van for electrician New Bucket Truck unit 51 New Street Sweepers (Two at 220,000 each) Varonis Discovery IT Software Town wide permitting software Goodnow Library Technology Install a second Well at Haskell Field Digitization of Documents DPW Cold Storage Addition	Facilities Finance Finance Selectmen SPS/Facilities Engineering LSRHS Recreation Selectmen Selectmen SPS/Facilities DPW DPW Info Systems Library Recreation Town manager DPW	100,000 220,000 10,425 22,325 - - - - - - - - -	- - - - 400,000 25,000 - - - - - - - -	37,190 95,000 - - - 38,000 128,235 220,000 330,000 600,000 - - -	50,000 30,000 - - - - 47,822 - - 220,000 440,000 21,836 40,900 50,000 45,000	100,000 50,000 - - - - - 6,000,000 - - - - - - - - - - - - -	100,000		
Town-wide Walkway Construction Town Security and Access Controls at Fairbank Center Munis Software- Employee Self Service Munis Software- Tyler Reporting Services Loring Parsonage Restoration-Museum Traffic Lights at Nixon School Crossing GPS Surveying Equipment LSRHS security upgrades, CCTV system video surveillance Featherland tennis courts Bruce Freeman Rail Trail Design/construction Town Hall Restoration Purchase new work van for electrician New Bucket Truck unit 51 New Street Sweepers (Two at 220,000 each) Varonis Discovery IT Software Town wide permitting software Goodnow Library Technology Install a second Well at Haskell Field Digitization of Documents DPW Cold Storage Addition Flynn Bldg 2nd floor bathroom Haskell Complex Redevelopment (FY20)	Facilities Finance Finance Selectmen SPS/Facilities Engineering LSRHS Recreation Selectmen Selectmen SPS/Facilities DPW DPW Info Systems Library Recreation Town manager	100,000 220,000 10,425 22,325 - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	37,190 95,000 - - - 38,000 128,235 220,000 330,000 600,000 - - -	50,000 30,000 - - - - 47,822 - - 220,000 440,000 21,836 40,900 50,000 45,000	100,000 50,000 - - - - - - - - - - - - -	100,000		
Town-wide Walkway Construction Town Security and Access Controls at Fairbank Center Munis Software- Employee Self Service Munis Software- Tyler Reporting Services Loring Parsonage Restoration-Museum Traffic Lights at Nixon School Crossing GPS Surveying Equipment LSRHS security upgrades, CCTV system video surveillance Featherland tennis courts Bruce Freeman Rail Trail Design/construction Town Hall Restoration Purchase new work van for electrician New Bucket Truck unit 51 New Street Sweepers (Two at 220,000 each) Varonis Discovery IT Software Town wide permitting software Goodnow Library Technology Install a second Well at Haskell Field Digitization of Documents DPW Cold Storage Addition Flynn Bldg 2nd floor bathroom Haskell Complex Redevelopment (FY20) Fire Station 2, install tight tanks	Facilities Finance Finance Selectmen SPS/Facilities Engineering LSRHS Recreation Selectmen Selectmen SPS/Facilities DPW DPW Info Systems Info Systems Library Recreation Town manager DPW Facilities Recreation Fire	100,000 220,000 10,425 22,325 - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	37,190 95,000 - - - 38,000 128,235 220,000 330,000 600,000 - - -	50,000 30,000 - - - - 47,822 - - 220,000 440,000 21,836 40,900 50,000 45,000	100,000 50,000 - - - - - - 6,000,000 - - - - - - - - - - - - -	100,000		
Town-wide Walkway Construction Town Security and Access Controls at Fairbank Center Munis Software- Employee Self Service Munis Software- Tyler Reporting Services Loring Parsonage Restoration-Museum Traffic Lights at Nixon School Crossing GPS Surveying Equipment LSRHS security upgrades, CCTV system video surveillance Featherland tennis courts Bruce Freeman Rail Trail Design/construction Town Hall Restoration Purchase new work van for electrician New Bucket Truck unit 51 New Street Sweepers (Two at 220,000 each) Varonis Discovery IT Software Town wide permitting software Goodnow Library Technology Install a second Well at Haskell Field Digitization of Documents DPW Cold Storage Addition Flynn Bldg 2nd floor bathroom Haskell Complex Redevelopment (FY20)	Facilities Finance Finance Selectmen SPS/Facilities Engineering LSRHS Recreation Selectmen Selectmen SPS/Facilities DPW DPW Info Systems Info Systems Library Recreation Town manager DPW Facilities Recreation	100,000 220,000 10,425 22,325		37,190 95,000 - - - 38,000 128,235 220,000 330,000 600,000 - - - -	50,000 30,000 - - - - 47,822 - - 220,000 440,000 21,836 40,900 50,000 45,000	100,000 50,000 - - - - - 6,000,000 - - - - - - - - - - - - -	100,000		
Town-wide Walkway Construction Town Security and Access Controls at Fairbank Center Munis Software- Employee Self Service Munis Software- Tyler Reporting Services Loring Parsonage Restoration-Museum Traffic Lights at Nixon School Crossing GPS Surveying Equipment LSRHS security upgrades, CCTV system video surveillance Featherland tennis courts Bruce Freeman Rail Trail Design/construction Town Hall Restoration Purchase new work van for electrician New Bucket Truck unit 51 New Street Sweepers (Two at 220,000 each) Varonis Discovery IT Software Town wide permitting software Goodnow Library Technology Install a second Well at Haskell Field Digitization of Documents DPW Cold Storage Addition Flynn Bldg 2nd floor bathroom Haskell Complex Redevelopment (FY20) Fire Station 2, install tight tanks	Facilities Finance Finance Selectmen SPS/Facilities Engineering LSRHS Recreation Selectmen Selectmen SPS/Facilities DPW DPW Info Systems Info Systems Library Recreation Town manager DPW Facilities Recreation Fire	100,000 220,000 10,425 22,325		37,190 95,000 - - - 38,000 128,235 220,000 330,000 600,000 - - - -	50,000 30,000 - - - - 47,822 - - 220,000 440,000 21,836 40,900 50,000 45,000	100,000 50,000 - - - - - 6,000,000 - - - - - - - - - - - - -	100,000		
Town-wide Walkway Construction Town Security and Access Controls at Fairbank Center Munis Software- Employee Self Service Munis Software- Tyler Reporting Services Loring Parsonage Restoration-Museum Traffic Lights at Nixon School Crossing GPS Surveying Equipment LSRHS security upgrades, CCTV system video surveillance Featherland tennis courts Bruce Freeman Rail Trail Design/construction Town Hall Restoration Purchase new work van for electrician New Bucket Truck unit 51 New Street Sweepers (Two at 220,000 each) Varonis Discovery IT Software Town wide permitting software Goodnow Library Technology Install a second Well at Haskell Field Digitization of Documents DPW Cold Storage Addition Flynn Bldg 2nd floor bathroom Haskell Complex Redevelopment (FY20) Fire Station 2, install tight tanks	Facilities Finance Finance Selectmen SPS/Facilities Engineering LSRHS Recreation Selectmen Selectmen SPS/Facilities DPW DPW Info Systems Info Systems Library Recreation Town manager DPW Facilities Recreation Fire Facilities	100,000 220,000 10,425 22,325	- - - 400,000 25,000 - - - - - - - - - - - -	37,190 95,000 - - - 38,000 128,235 220,000 330,000 600,000 - - - - - - -	50,000 30,000 - - - 47,822 - - 220,000 440,000 21,836 40,900 50,000 50,000	100,000 50,000	100,000	- - - - - - - - - - - - - - - - - - -	4,001,000
Town-wide Walkway Construction Town Security and Access Controls at Fairbank Center Munis Software- Employee Self Service Munis Software- Tyler Reporting Services Loring Parsonage Restoration-Museum Traffic Lights at Nixon School Crossing GPS Surveying Equipment LSRHS security upgrades, CCTV system video surveillance Featherland tennis courts Bruce Freeman Rail Trail Design/construction Town Hall Restoration Purchase new work van for electrician New Bucket Truck unit 51 New Street Sweepers (Two at 220,000 each) Varonis Discovery IT Software Town wide permitting software Goodnow Library Technology Install a second Well at Haskell Field Digitization of Documents DPW Cold Storage Addition Flynn Bldg 2nd floor bathroom Haskell Complex Redevelopment (FY20) Fire Station 2, install tight tanks	Facilities Finance Finance Selectmen SPS/Facilities Engineering LSRHS Recreation Selectmen Selectmen SPS/Facilities DPW DPW Info Systems Info Systems Library Recreation Town manager DPW Facilities Recreation Fire Facilities	100,000 220,000 10,425 22,325	- - - 400,000 25,000 - - - - - - - - - - - -	37,190 95,000 - - - 38,000 128,235 220,000 330,000 600,000 - - - - - - -	50,000 30,000 - - - 47,822 - - 220,000 440,000 21,836 40,900 50,000 50,000	100,000 50,000	100,000	- - - - - - - - - - - - - - - - - - -	4,001,000
Town-wide Walkway Construction Town Security and Access Controls at Fairbank Center Munis Software- Employee Self Service Munis Software- Tyler Reporting Services Loring Parsonage Restoration-Museum Traffic Lights at Nixon School Crossing GPS Surveying Equipment LSRHS security upgrades, CCTV system video surveillance Featherland tennis courts Bruce Freeman Rail Trail Design/construction Town Hall Restoration Purchase new work van for electrician New Bucket Truck unit 51 New Street Sweepers (Two at 220,000 each) Varonis Discovery IT Software Town wide permitting software Goodnow Library Technology Install a second Well at Haskell Field Digitization of Documents DPW Cold Storage Addition Flynn Bldg 2nd floor bathroom Haskell Complex Redevelopment (FY20) Fire Station 2, install tight tanks New Energy Management System for Library	Facilities Finance Finance Selectmen SPS/Facilities Engineering LSRHS Recreation Selectmen Selectmen SPS/Facilities DPW DPW Info Systems Info Systems Library Recreation Town manager DPW Facilities Recreation Fire Facilities	100,000 220,000 10,425 22,325	- - - 400,000 25,000 - - - - - - - - - - - -	37,190 95,000 - - - 38,000 128,235 220,000 330,000 600,000 - - - - - - -	50,000 30,000 - - - 47,822 - - 220,000 440,000 21,836 40,900 50,000 50,000	100,000 50,000	100,000	- - - - - - - - - - - - - - - - - - -	4,001,000
Town-wide Walkway Construction Town Security and Access Controls at Fairbank Center Munis Software- Employee Self Service Munis Software- Tyler Reporting Services Loring Parsonage Restoration-Museum Traffic Lights at Nixon School Crossing GPS Surveying Equipment LSRHS security upgrades, CCTV system video surveillance Featherland tennis courts Bruce Freeman Rail Trail Design/construction Town Hall Restoration Purchase new work van for electrician New Bucket Truck unit 51 New Street Sweepers (Two at 220,000 each) Varonis Discovery IT Software Town wide permitting software Goodnow Library Technology Install a second Well at Haskell Field Digitization of Documents DPW Cold Storage Addition Flynn Bldg 2nd floor bathroom Haskell Complex Redevelopment (FY20) Fire Station 2, install tight tanks New Energy Management System for Library  NEW FACILITIES  Fairbank Community Center Design Town Wide Space needs Study-SPS Relocation	Facilities Finance Finance Selectmen SPS/Facilities Engineering LSRHS Recreation Selectmen Selectmen Selectmen SPS/Facilities DPW DPW Info Systems Info Systems Library Recreation Town manager DPW Facilities Recreation Fire Facilities  TOTAL ENHANCEMENTS  Selectmen Selectmen	100,000 220,000 10,425 22,325	- - - - - - - - - - - - - - - - - - -	37,190 95,000 - - - 38,000 128,235 220,000 330,000 600,000 - - - - - - -	50,000 30,000 - - - - 47,822 - - - 220,000 440,000 21,836 40,900 50,000 45,000 50,000 - - - -	100,000 50,000	100,000	- - - - - - - - - - - - - - - - - - -	4,001,000
Town-wide Walkway Construction Town Security and Access Controls at Fairbank Center Munis Software- Employee Self Service Munis Software- Tyler Reporting Services Loring Parsonage Restoration-Museum Traffic Lights at Nixon School Crossing GPS Surveying Equipment LSRHS security upgrades, CCTV system video surveillance Featherland tennis courts Bruce Freeman Rail Trail Design/construction Town Hall Restoration Purchase new work van for electrician New Bucket Truck unit 51 New Street Sweepers (Two at 220,000 each) Varonis Discovery IT Software Town wide permitting software Goodnow Library Technology Install a second Well at Haskell Field Digitization of Documents DPW Cold Storage Addition Flynn Bldg 2nd floor bathroom Haskell Complex Redevelopment (FY20) Fire Station 2, install tight tanks New Energy Management System for Library  NEW FACILITIES  Fairbank Community Center Design Town Wide Space needs Study-SPS Relocation New Fairbank Community Center/Atkinson Pool Complex	Facilities Finance Finance Selectmen SPS/Facilities Engineering LSRHS Recreation Selectmen Selectmen Selectmen SPS/Facilities DPW DPW Info Systems Library Recreation Town manager DPW Facilities Recreation Fire Facilities  TOTAL ENHANCEMENTS  Selectmen Selectmen Selectmen	100,000 220,002 10,425 22,325		37,190 95,000 - - - 38,000 128,235 220,000 330,000 600,000 - - - - - - -	50,000 30,000 - - - - 47,822 - - - 220,000 440,000 21,836 40,900 50,000 45,000 50,000 - - - - -	100,000 50,000 6,000,000 500,000 50,000 200,000 6,900,000	100,000	- - - - - - - - - - - - - - - - - - -	
Town-wide Walkway Construction Town Security and Access Controls at Fairbank Center Munis Software- Employee Self Service Munis Software- Tyler Reporting Services Loring Parsonage Restoration-Museum Traffic Lights at Nixon School Crossing GPS Surveying Equipment LSRHS security upgrades, CCTV system video surveillance Featherland tennis courts Bruce Freeman Rail Trail Design/construction Town Hall Restoration Purchase new work van for electrician New Bucket Truck unit 51 New Street Sweepers (Two at 220,000 each) Varonis Discovery IT Software Town wide permitting software Goodnow Library Technology Install a second Well at Haskell Field Digitization of Documents DPW Cold Storage Addition Flynn Bldg 2nd floor bathroom Haskell Complex Redevelopment (FY20) Fire Station 2, install tight tanks New Energy Management System for Library  NEW FACILITIES  Fairbank Community Center Design Town Wide Space needs Study-SPS Relocation	Facilities Finance Finance Selectmen SPS/Facilities Engineering LSRHS Recreation Selectmen Selectmen Selectmen SPS/Facilities DPW DPW Info Systems Info Systems Library Recreation Town manager DPW Facilities Recreation Fire Facilities  TOTAL ENHANCEMENTS  Selectmen Selectmen	100,000 220,002 10,425 22,325		37,190 95,000 - - - 38,000 128,235 220,000 600,000 - - - - - - - - - - - - - - - 1,474,425	50,000 30,000 - - - - 47,822 - - - 220,000 440,000 21,836 40,900 50,000 45,000 50,000 - - - - -	100,000 50,000	100,000		4,001,000
Town-wide Walkway Construction Town Security and Access Controls at Fairbank Center Munis Software- Employee Self Service Munis Software- Tyler Reporting Services Loring Parsonage Restoration-Museum Traffic Lights at Nixon School Crossing GPS Surveying Equipment LSRHS security upgrades, CCTV system video surveillance Featherland tennis courts Bruce Freeman Rail Trail Design/construction Town Hall Restoration Purchase new work van for electrician New Bucket Truck unit 51 New Street Sweepers (Two at 220,000 each) Varonis Discovery IT Software Town wide permitting software Goodnow Library Technology Install a second Well at Haskell Field Digitization of Documents DPW Cold Storage Addition Flynn Bldg 2nd floor bathroom Haskell Complex Redevelopment (FY20) Fire Station 2, install tight tanks New Energy Management System for Library  NEW FACILITIES  Fairbank Community Center Design Town Wide Space needs Study-SPS Relocation New Fairbank Community Center/Atkinson Pool Complex	Facilities Finance Finance Selectmen SPS/Facilities Engineering LSRHS Recreation Selectmen Selectmen Selectmen SPS/Facilities DPW DPW Info Systems Library Recreation Town manager DPW Facilities Recreation Fire Facilities  TOTAL ENHANCEMENTS  Selectmen Selectmen Selectmen	100,000 220,002 10,425 22,325		37,190 95,000 - - - 38,000 128,235 220,000 600,000 - - - - - - - - - - - - - - - 1,474,425	50,000 30,000 - - - - 47,822 - - - 220,000 440,000 21,836 40,900 50,000 45,000 50,000 - - - - -	100,000 50,000 6,000,000 500,000 50,000 200,000 6,900,000	100,000		4,001,000
Town-wide Walkway Construction Town Security and Access Controls at Fairbank Center Munis Software- Employee Self Service Munis Software- Tyler Reporting Services Loring Parsonage Restoration-Museum Traffic Lights at Nixon School Crossing GPS Surveying Equipment LSRHS security upgrades, CCTV system video surveillance Featherland tennis courts Bruce Freeman Rail Trail Design/construction Town Hall Restoration Purchase new work van for electrician New Bucket Truck unit 51 New Street Sweepers (Two at 220,000 each) Varonis Discovery IT Software Town wide permitting software Goodnow Library Technology Install a second Well at Haskell Field Digitization of Documents DPW Cold Storage Addition Flynn Bldg 2nd floor bathroom Haskell Complex Redevelopment (FY20) Fire Station 2, install tight tanks New Energy Management System for Library  NEW FACILITIES  Fairbank Community Center Design Town Wide Space needs Study-SPS Relocation New Fairbank Community Center/Atkinson Pool Complex	Facilities Finance Finance Selectmen SPS/Facilities Engineering LSRHS Recreation Selectmen Selectmen SPS/Facilities DPW DPW Info Systems Library Recreation Town manager DPW Facilities Recreation Town Manager Town Manager Town Manager SPW Facilities Recreation Fire Facilities Recreation Fire Facilities	100,000 210,002 102,325 22,325		37,190 95,000 - - - 38,000 128,235 220,000 600,000 - - - - - - - - - - - - - - - 1,474,425	50,000 30,000 - - - - 47,822 - - 220,000 440,000 21,836 45,000 50,000 - - - - - - - - - - - - - - - - -	100,000 50,000	100,000		

Note: This tab added by Dcarty 4/3/18. Not part of original document provided by Dennis Keohane on 4/3/2018

ſ	EV16 EV17 EV10		EV40	EV20	EV24	EV22	EV22	
	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23
TOTAL URGENT MAINTENANCE	-	-	-	1,850,000	-	-	-	
TOTAL RISK MITIGATION MAINTENANCE	1,156,900	1,619,000	2,641,552	4,104,156	4,182,000	4,167,993	3,024,758	4,001,000
TOTAL ENHANCEMENTS	352,750	425,000	1,474,425	995,558	6,900,000	170,000	162,000	-
TOTAL NEW FACILITIES	-	1		1,950,000	35,900,000		-	_
TOTAL CAPITAL ADDITIONS	1,509,650	2,044,000	4,115,977	8,899,714	46,982,000	4,337,993	3,186,758	4,001,000
Total Budget (Est)	88,711,095	93,929,079	95,474,975	99,337,955	101,821,404	104,366,939	106,976,112	109,650,515
Cap Additions/Total Budget	1.7%	2.2%	4.3%	9.0%	46.1%	4.2%	3.0%	3.6%
Cap Additions Less New Facilities/Total budget	1.7%	2.2%	4.3%	7.0%	10.9%	4.2%	3.0%	3.6%
TOTAL URGENT MAINTENANCE/Total Budget	0.0%	0.0%	0.0%	1.9%	0.0%	0.0%	0.0%	0.0%
TOTAL RISK MITIGATION MAINTENANCE/Total Budget	1.3%	1.7%	2.8%	4.1%	4.1%	4.0%	2.8%	3.6%
TOTAL ENHANCEMENTS/Total Budget	0.4%	0.5%	1.5%	1.0%	6.8%	0.2%	0.2%	0.0%
Capital Improvement Budget	\$392,750	\$404,000	\$413,190	821,318				
CapImp/Total Budget	0.44%	0.43%	0.43%	0.83%	GOAL?	GOAL?	GOAL?	GOAL?
Budget Shortfall, Capital Improvement less new facilities	-\$1,116,900	-\$1,640,000	-\$3,702,787	-\$6,128,396				
Budget Shortfall%, Capital Improvement less new facilities	-1.3%	-1.7%	-3.9%	-6.2%				

\*\*FY20 = FY19\*1.025

# Interest Rate Risk - Investments

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The District does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

The District participates in MMDT, which maintains a cash portfolio and a short-term bond fund with combined average maturities of approximately 2 months. The District's investment in MMDT is unrated.

### Credit Risk - Investments

The District has not adopted a formal policy related to credit risk. The District's investment in MMDT at June 30, 2016 is unrated.

### NOTE 3 - RECEIVABLES

At June 30, 2016, receivables for the individual governmental funds including the applicable allowances for uncollectible accounts are as follows:

	Gross Amount	Allowance for Uncollectibles	_	Net Amount
Receivables:  Departmental and other\$  Intergovernmental\$	194,597 141,869	\$	\$ 	194,597 141,869
Total\$	336,466	\$	\$ _	336,466

## **NOTE 4 - CAPITAL ASSETS**

Capital asset activity for the year ended June 30, 2016, was as follows:

		Beginning Balance	,	Increases		Decreases	_	Ending Balance
Capital assets not being depreciated:  Land	\$_	1,370,581	\$		\$.		\$_	1,370,581
Capital assets being depreciated:  Buildings and improvements  Vehicles and heavy equipment  Books, equipment and computers		70,381,478 469,270 7,479,855		94,409 -		-	92	70,381,478 563,679 7,479,855
Total capital assets being depreciated		78,330,603		94,409	-		20-	78,425,012
Less accumulated depreciation for:  Buildings and improvements  Vehicles and heavy equipment  Books, equipment and computers		(18,716,607) (404,760) (7,479,855)		(1,857,163) (59,075)		-		(20,573,770) (463,835) (7,479,855)
Total accumulated depreciation		(26,601,222)		(1,916,238)			,	(28,517,460)
Total capital assets being depreciated, net		51,729,381		(1,821,829)				49,907,552
Total governmental activities capital assets, net	. \$	53,099,962		(1,821,829)	9		\$	51,278,133

Depreciation expense of \$1,916,238 was charged to the facilities function.

### **NOTE 5 - TRANSFERS**

Interfund transfers for the year ended June 30, 2016, are summarized as follows:

		Operating Transfers In:									
Operating Transfers Out:  General Fund  Nonmajor Governmental Funds	-	General Fund		Nonmajor Governmental Funds	9 F	Total					
	\$	- 2,574	\$	78,000	\$ _	78,000 2,574					
Total	\$_	2,574	\$	78,000	\$_	80,574					

#### NOTE 6 - SHORT-TERM FINANCING

Short-term debt may be authorized and issued to fund the following:

- Current operating costs prior to the collection of revenues through issuance of revenue or tax anticipation notes (RANS or TANS).
- Capital project costs and other approved expenditures incurred prior to obtaining permanent financing through issuance of bond anticipation notes (BANS) or grant anticipation notes (GANS).

Short-term loans are general obligations and carry maturity dates that are limited by statute. Interest expenditures and expenses for short-term borrowings are accounted for in the general fund.

As of June 30, 2016 the District did not have any short-term debt outstanding.

### NOTE 7 - LONG-TERM DEBT

General Long-Term Debt:

State law permits the District, under the provisions of Chapter 71, Section 16, to authorize indebtedness not to exceed an amount approved by the Emergency Finance Board. Furthermore, written notice of the amount of debt authorized and general purpose of the debt must be given to the Board of Selectmen in each of the member town's comprising the District.

## Town of Sudbury

## Capital Review and Oversight Discussion Points

### March 8, 2018

- I. What is Present Capital Project review and oversight process?
  - a) Understand the CIAC by-law.
  - b) Cost Center's process for Capital planning and long term capital plan creation.
  - c) BOS and Town manager's process for review, coordination and prioritizing for proposed projects.
  - d) Documents needed to review of projects (Form As). Others?
  - e) Who can propose projects?
  - f) Needed improvements in process and follow-up.
  - g) By-law changes needed.

## II. Capital Review process:

- a) What projects should be reviewed?
- b) Who approves projects?
- c) Who sets prioritizes for "worthy" projects?
- d) Who determines how projects are funded?

## III. Oversight:

- a) Who is the coordinator of the Capital Process?
- b) Who reviews small capital projects?
- c) Should the Town Manager's capital budget be reviewed in detail?
- d) What process do we need for project post modems and completion updates for approved projects?