



**TOWN OF SUDBURY**  
*Office of the Town Manager*  
[www.sudbury.ma.us](http://www.sudbury.ma.us)

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September 24, 2021

Subject: American Rescue plan Act Funding (ARPA) Thoughts and Ideas

Honorable Select Board Members,

In effort to expose the Board to some of the thoughts from the professional staff, below is a list for your consideration. This is not intended to be considered all-inclusive or exhaustive. I expect to continue to refine and add to this list, and subsequently include cost estimates.

**Process is really important to consider:**

- Select Board members' and community: priorities, plans and interests
- Professional Staff: service delivery and functional needs
- Town boards, committees and commissions
- General public

**Avoid:**

- Duplicating support to areas that are funded in other special sources.
- A sustained program that requires a revenue stream to keep it going, these funds will end!
- If we have something we are trying to do in the future, and we are only 1-2 years out, could we approach this as a bridge to get us there faster, without creating a systemic/structural deficit at the onset?

**Staff feedback and thoughts:**

**1. DPW:**

- a. **Wastewater project** offset? This total project may be in the \$20M range
- b. **Stormwater project** offset? Rehabilitation of all the stormwater in Platts Mill Road and Goodmans Hill Road

**2. Fire Dept Items:**

- a. Purchase of a **new stretcher, new stair chairs, and new CPR machine**, this equipment is not included in our new ambulance purchase and is directly related to the "American Rescue Plan"
- b. **Opioid impacts** offset info: From the public safety aspect both the Fire and Police Departments could start a naloxone leave behind program. We have not done this in the program in the past due to the high cost, each leave behind kit is about \$125.00 each in addition the cost of training our personnel and putting together an outreach program. **(Need to be mindful that there may be some funds that come from opioid litigation – no guarantee on timing or amount)**

- c. Purchase of **portable two-way radios**, many of the units that we are using were purchased in 2001 and are at end of life with no replacement parts available. The cost of each unit is about \$4,000.00. We recommend the purchase of 15 units at a total cost of \$60,000.00.
- d. **New record management system (RMS)** for the Fire Department. I received notification from our current program provider (FireHouse) that our system will no longer be supported in the future. The current RMS is 21 years old and has been replaced by a web-based platform which will cost five times what we currently pay each year.
- 3. **Police Dept:** Training
- 4. **Broadband items:** Info Systems, Planning
- 5. **Planning:** Offset to the long-term funding source for the Go Sudbury! Transportation Program. The program subsidizes taxi and Uber rides to take people where they need to go within 25 miles of Sudbury. Here is a link with more information about this on-going program which is currently being paid for by a grant from MAPC and MassDevelopment:  
<https://sudbury.ma.us/transportation/2021/05/12/low-cost-transportation-options-for-sudbury/>  
 (Note: the Sudbury Connection Van Service is not part of the Go Sudbury! Program)
  - a. Between September 2020 and January 2021, we offered 100% subsidized taxi rides to people 50 years of age or older, 18 years of age or older with a disability that limits driving, active duty military or veteran of the armed forces, residents with a financial need, and essential workers requiring transportation for work; for trips to work, medical appointments, grocery shopping, or other trips; we expended over \$22,000 in the 5 months.
- 6. **Senior Center:**
  - a. **Transportation funding** would be very valuable – transportation needs are clear from the data in two pilots that we are offering for older residents, veterans, residents with disabilities, and persons with financial need.
  - b. **Innovation:** Costs of operating in new ways due to the pandemic, such as new microphones for instructors doing hybrid classes.
  - c. Update the “accessible” **outdoor fitness equipment** at Haskell Field
  - d. Updated equipment and design of the **Haskell Field adult fitness area** (corner of Hudson and Fairbank Roads), as well as the updates and improvements to the walking path around the field, so that the path could become a fitness trail appropriate for all ages.
- 7. **Sudbury Water District:** PFAS mitigation? Discussion pending...
- 8. **School program enhancements?** (avoid any structural deficit establishment, what would be: single payment items, programs, training...)
  - a. **Equity Focus:** Addressing educational disparities including expanded early learning services, providing resources to high-poverty districts, tutoring, afterschool programs, childcare, social, emotional and mental health needs, under-resourced families and foster youth.
  - b. Schools also will get **ESSER-III funds**
- 9. **Infrastructure for electric vehicle charging stations?** Long-term asset that supports reduction of pollution and encourages future e-vehicle purchases/use.
- 10. **Solar panels:** Can we purchase more with these funds?
- 11. How does **ADA infrastructure/enhancements** align with ARPA fund use?
- 12. **Town Clerk:**
  - a. **General Code to update Town Code:** Codification project - I believe that this project could be eligible for ARPA funding. Estimated to be \$10,000 over 2 years.



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- b. **Electronic Voting for Town Meeting:** I know that this would be an ongoing expense but perhaps it can be used to pay for the initial purchase or rental of clickers or for a demonstration to see if this is something the Town wants to do. This would be something that would stream line Town Meeting and also give voters more faith in the results.

**13. Social Services and Support:**

- a. **Vulnerable Residents** support – Rental Asst Prog, Social Worker hours, Senior Center, brain-based and other disabilities, low-income resident
- b. **501(c)3s** in Sudbury?
- c. **Social programs:** training, seminars, financial literacy, entrepreneurial guidance

**14. Rejuvenation of the economy:** Would require clear transparency, amounts to be earmarked, risk mitigation

**15. Chamber of Commerce:** Ideas?

**16.** Any ideas regarding benefits to: election staff, childcare workers, grocery workers?

**17. Losses of revenue:** Are there any applications related to Sudbury? Strict guidance.

Respectfully submitted,

Henry L. Hayes, Jr.  
Town Manager