

Agenda

analysis

Demographics and Trends
Community-Wide Survey Findings
Senior Survey Findings

planning

Organizations and individuals involved in the discussions:

The Fairbanks Community Center Team

The Recreation Staff

The Recreation Task Force Including: John Beeler, Carolyn Markusan, Pat Brown, Jim Kelly, Chris, Jim Morotta, Debra, Kayla, Julie, Amy, Evan, Osah.

The Council on Aging Representatives

The Senior Leaders in Town.

The Building Inspector, Fire Chief and Board of Health

Bryan Semple

Father Erikson

Rosemary Harvell

Bob May

Bobby Beagan

Christin Hogan

Kevin Matthews

Cindy Simon

Sarah Troiano

participants

- Considerations for full demographic representation of the community
- Safety considerations that need to be addressed given challenging climate change in a community located near the ocean
- Concerns and challenges that might confront the potential of creating or reinventing a new community center structure
- Funding a capital development of this nature in a largely residential community
- Key design considerations as expressed by the interview participants
- Facility and programming considerations that need to be assessed and their relationship to cost recovery feasibility
- Potential for partnerships in the community



- The concept of community center improvements would be favored and supported by the community
- There is the feeling that people would appreciate the positive change
- Improvements to a recreation facility would gain community support given the right circumstances and planning
- This is a quality of life issue that would consider multigenerational interests
- A goal would be to serve as the central focus of the community
- The site is a voting site and needs to be improved to support voters needs

support

- It is important that the plan understand the demographics and community needs
- The importance of maximizing the use of potential space that is created
- School administration and any available school space may not be considered
- This facility affects a lot of people and needs to be addressed with focus
- Determine ways to answer concerns expressed by the community when considering a new facility

concerns

- There is the potential that the school committee may challenge planning of a Town facility
- Creating a unified plan to create and develop what is desired in the community
- Soften the tension and distrust between Parks and Recreation and Seniors.
- It will be critical to build a bridge with park and rec and seniors, get support from the taxpayers, and build consensus. We need to work together as a team.
- Create an environment where entities understand and appreciate the resources each provides the other when using existing and new facilities
- The importance of the transparency of information regarding how the department operates

challenges

- The plan must be realistic?
- It is important to be cautious when introducing a new line of business.
- Making sure a facility is what the community is willing to support.
- It is critical to have a community vision and what is accomplished reflects needs versus wants.

comments

analysis

Stakeholder Interviews Key Findings

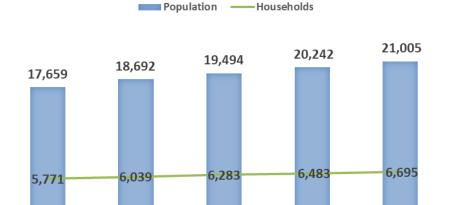
Demographics and Trends

Community-Wide Survey Findings

planning

Senior Survey Findings

POPULATION AND HOUSEHOLDS



2022

Projection

2027

Projection

2032

Projection

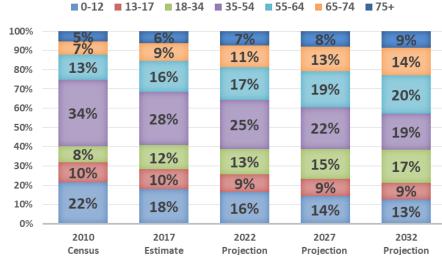
2010

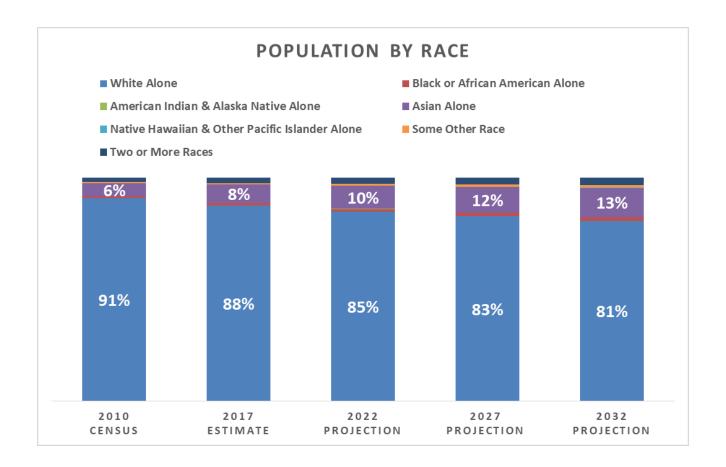
Census

2017

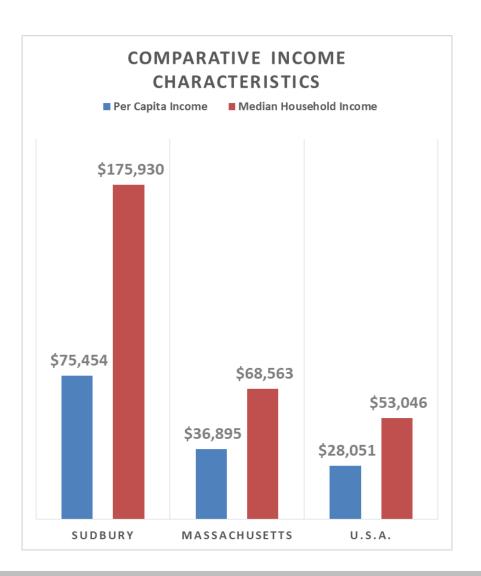
Estimate

POPULATION BY AGE SEGMENT









income

Local Participatory Trends						
Activity	Estimated	% of Population		NADI		
	Participants	Sudbury	USA	MPI		
Walking for exercise	5,130	38.3%	27.0%	142		
Swimming	3,149	23.5%	15.6%	151		
Jogging/running	2,702	20.2%	13.5%	150		
Weight lifting	2,240	16.7%	10.1%	165		
Yoga	1,850	13.8%	7.6%	181		
Aerobics	1,719	12.8%	8.3%	155		
Tennis	1,113	8.3%	3.8%	218		
Basketball	959	7.2%	8.5%	85		
Zumba	736	55.0%	43.0%	128		
Pilates	596	4.4%	2.7%	166		
Volleyball	423	3.2%	3.4%	95		

trends

analysis

Stakeholder Interviews Key Findings

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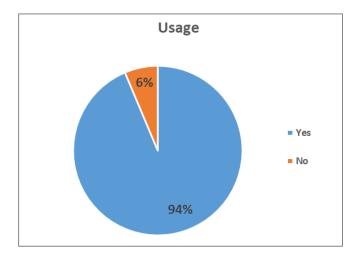
planning

Community-Wide Survey
489 responses
Available from October 23rd
through November 15th

94% of respondents have used the Fairbank Community Center over the past 10 years

Top reasons for respondents for using the center are:

- Park & Recreation Programs
- Voting
- Pool member

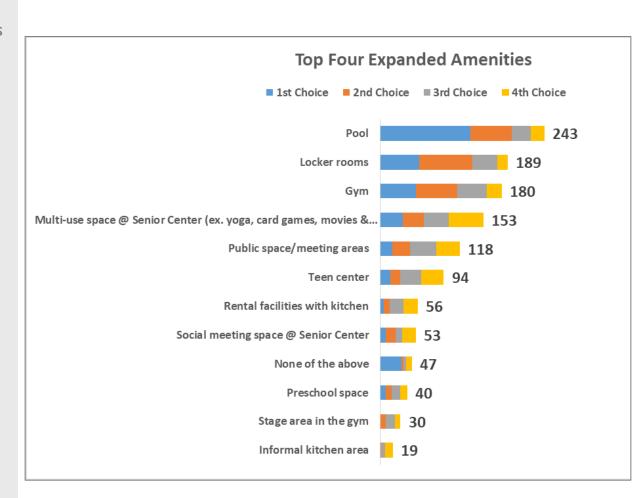


Reasons for Using the Center				
Park and Recreation Programs	62%			
Voting	43%			
Pool Member	43%			
Pool Lessons	38%			
Camps	34%			
Teen Center	26%			
Special Events	23%			
Public Meetings	21%			
Senior Center	15%			
Other	11%			
Pool Rental	10%			
Rentals	4%			
Emergency Shelter	1%			
Churches	0%			

Fairbank use

The sum of respondents top four choices to expand current amenities are:

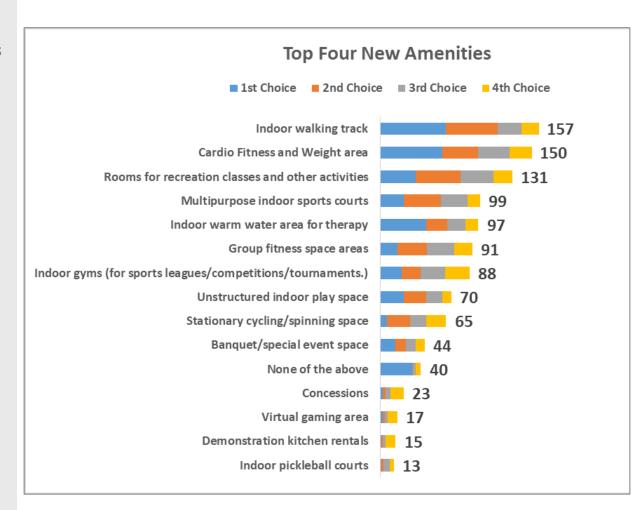
- Pool 243 respondents
- Locker Rooms 189 respondents
- Gym 180 respondents
- Multi-Use Space @ Senior Center –
 153 respondents



top 4 amenities

The sum of respondents top four choices to add new amenities are:

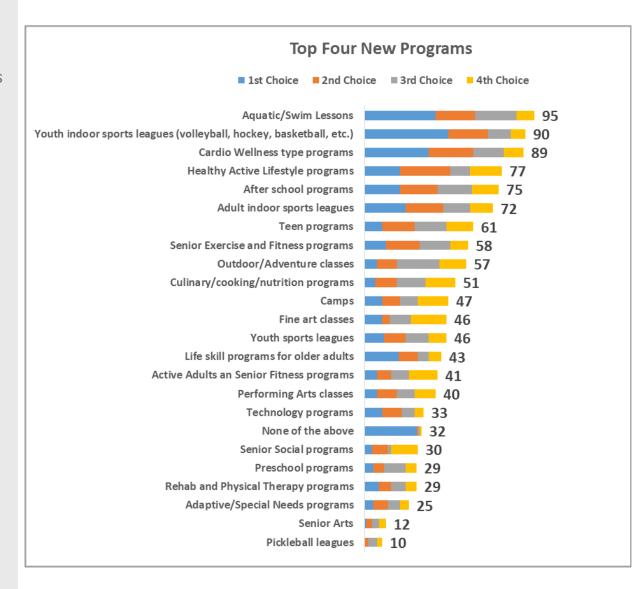
- Indoor walking track 157 respondents
- Cardio Fitness and Weight Area 150 respondents
- Rooms for recreation classes and other activities – 131 respondents
- Multipurpose indoor sports courts –
 99 respondents



top 4 new amenities

The sum of respondents top four choices to add new programs are:

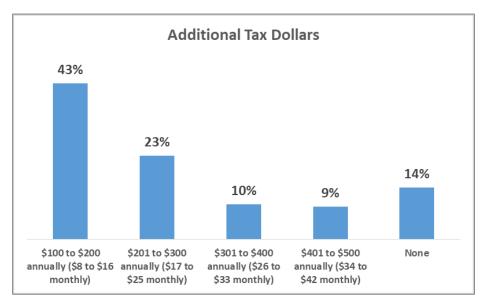
- Aquatic/ Swim Lessons 95 respondents
- Youth indoor sports leagues 90 respondents
- Cardio Wellness type programs 89 respondents
- Healthy active lifestyle programs 77 respondents

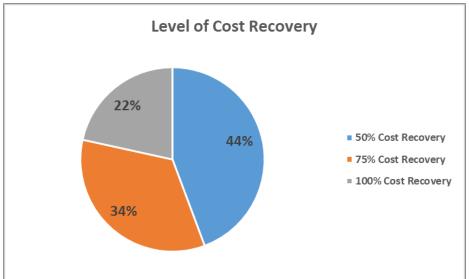


top 4 programs

Forty-three percent (43%) of respondents would pay additional \$100 to \$200 tax dollars annual to support a new or renovated recreation center.

Forty-four percent (44%) of respondents selected 50% cost recovery to help with annual operating costs.





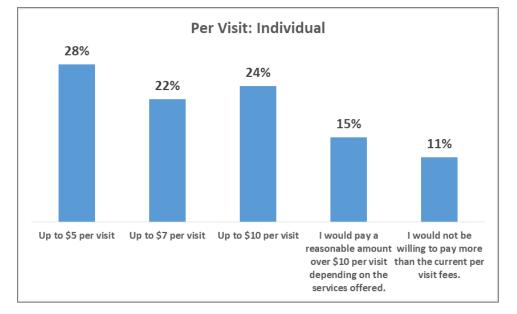
facility funding

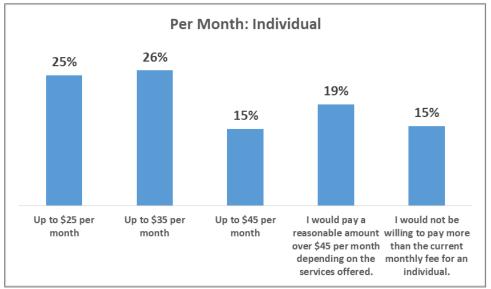
Cost Per Visit for an Individual:

- 28% up to \$5 per visit
- 24% up to \$10 per visit
- 22% up to \$7 per visit

Cost Per Month for an Individual:

- 26% up to \$35 per month
- 25% up to \$25 per month
- 19% would pay a reasonable amount over \$45 per month





per visit \$

Level of Agreement with the following statements.

Statements	Strongly Agree or Agree	Neutral	Strongly Disagree or Disagree	Don't Know
It is valuable to me to have a community recreation center.	88%	7%	4%	0%
The Town of Sudbury needs an updated community recreation center.	81%	12%	6%	1%
I believe a community recreation center boosts property values in our community.	79%	13%	7%	2%
A community recreation center should generate revenue from user fees (e.g., memberships, family fees, rentals) to help cover the cost of operations.	77%	16%	5%	2%
A community recreation center should include a social gathering component for seniors.	75%	19%	5%	1%
Our community needs more fitness, recreation, and social opportunities for youth, teens and families.	66%	19%	12%	3%
Our community needs more fitness, recreation, and social opportunities for seniors.	63%	21%	6%	10%

support for project

analysis

Stakeholder Interviews Key Findings

Demographics and Trends

Community-Wide Survey Findings

planning

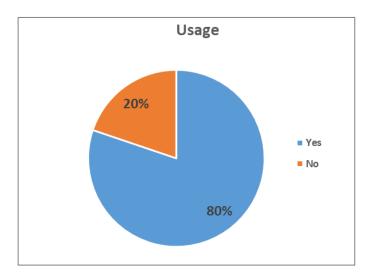
Senior Survey Findings

Senior Survey
218 responses
Available from October 23rd
though November 15th

80% of respondents have used the Fairbank Senior Center over the past 10 years

Top reasons for respondents for using the senior center are:

- Senior Special Events
- Fitness Classes
- Voting

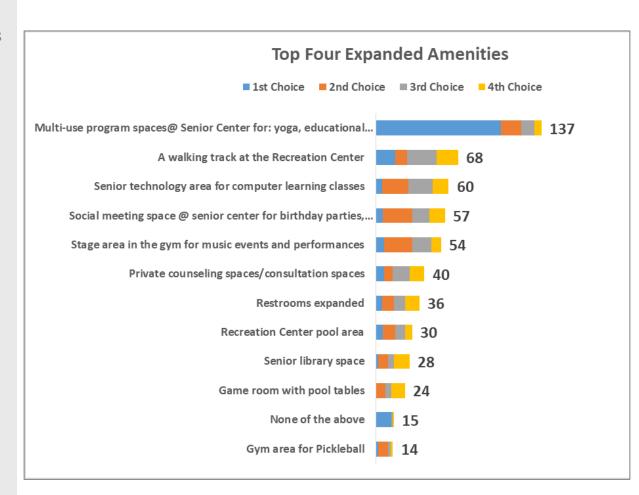


Reasons for Using the Senior Center				
Senior Special Events	60%			
Fitness Classes	42%			
Voting	42%			
Senior Professional Help	40%			
(Medicare/SHINE/Legal/Tax)				
Senior Center Health Programs/Nurse/Blood				
pressure/Flu shots	36%			
Life Long Learning Programs	33%			
Other	27%			
Senior Arts or Crafts Programs	25%			
Senior Health Ed/Soups On	22%			
Park and Recreation Programs	12%			
Pool Membership	10%			
Pool Lessons	3%			
Emergency Shelter	3%			

Fairbank use

The sum of respondents top four choices to expand current amenities are:

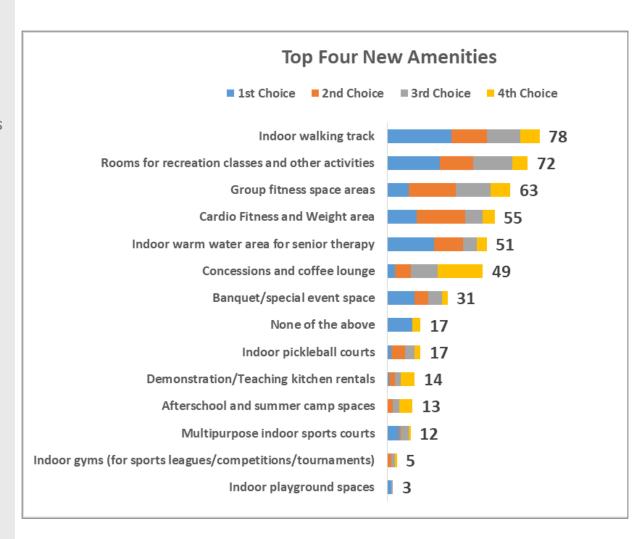
- Multi-Use program spaces @ Senior Center – 137 respondents
- A walking track at the recreation center – 68 respondents
- Senior technology area for computer learning classes – 60 respondents
- Social meeting space @ senior center57 respondents



top 4 amenities

The sum of respondents top four choices to add new amenities are:

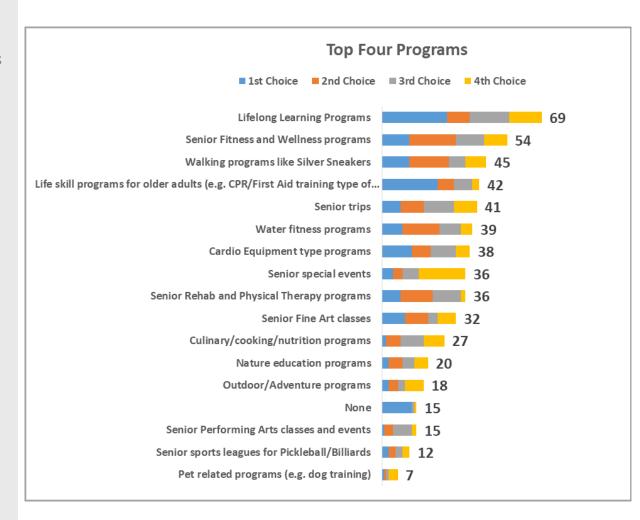
- Indoor walking track 78 respondents
- Rooms for recreation classes and other activities – 72 respondents
- Group fitness space areas 63 respondents
- Cardio Fitness and Weight Area 55 respondents



top 4 new amenities

The sum of respondents top four choices to add new programs are:

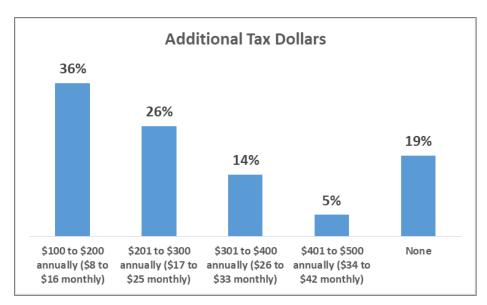
- Lifelong Learning Programs 69 respondents
- Senior Fitness and Wellness Programs
 54 respondents
- Walking programs 45 respondents
- Life skill programs for older adults 42 respondents

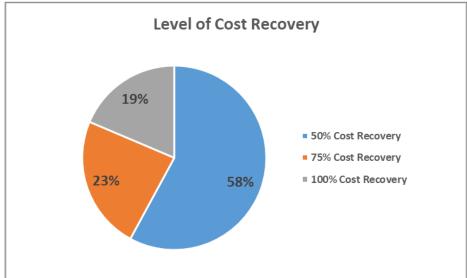


top 4 programs

Thirty-six percent (36%) of respondents would pay additional \$100 to \$200 tax dollars annual to support a new or renovated recreation center.

Fifty-eight percent (58%) of respondents selected 50% cost recovery to help with annual operating costs.





facility funding

Level of Agreement with the following statements.

Statements	Strongly Agree or Agree	Neutral	Strongly Disagree or Disagree	Don't Know
It is valuable to me to have a Senior Center.	88%	7%	4%	1%
The Town of Sudbury needs an updated Senior	85%	8%	6%	1%
Center and Community Recreation Center.	6376	8%	0%	170
I believe a Senior Center and Community				
Recreation Center boosts property values in our	79%	9%	6%	5%
community.				
A Senior Center should include a social gathering				
component for seniors (coffee lounge, pool room,	77%	15%	6%	1%
reading rooms).				
Our community needs more fitness, recreation,	75%	1.40/	6%	5%
educational, and social opportunities for seniors.	75%	14%	0%	370
A Community Recreation Center should generate		·		
revenue from user fees (e.g., memberships, daily	65%	23%	9%	3%
fees, rentals) to help cover the cost of operations.				

support for project

analysis envisioning

Priority Investment

Design Principles

Design Criteria

Program



Economic Value

- Increase property value
- Sustainability (Environmental/Financial)



Health Benefits

- Improvement of community health concerns
- Partnerships (Wellness/Therapy)



Social Importance

- Enhanced quality of life
- Community Engagement
- Retention of residents
- Multi-Generational
- Inclusion

design principles













inclusive/multi-gen

analysis envisioning

Design Principles

Design CriteriaProgram



design criteria

analysis envisioning

Design Principles

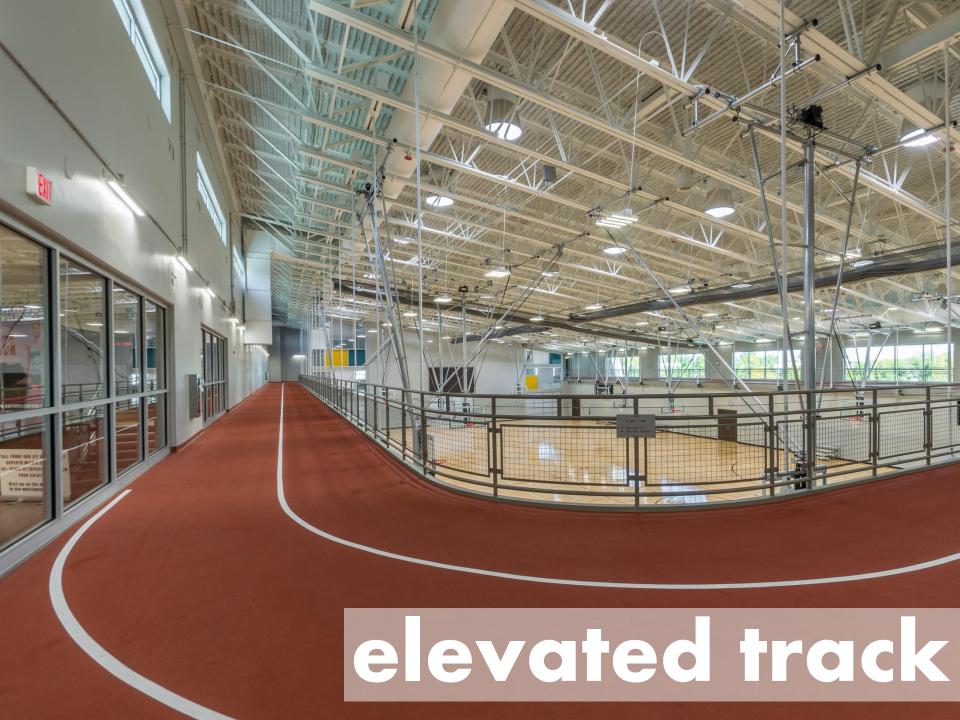
Design Criteria

Program

BUILDING PROGRAM			
CORE PROGRAM COMPONENT / SPACE TYPE	COMMUNITY CENTER PROPOSED AREA (SF)	COMMENTS	
ATHLETICS	17,600		
1A GYM	8,000	1 BB (HS) OR 2 BB (REC)	
1B STORAGE AND SUPPORT	4,000	FACILITY WIDE; (BLEACHERS 200 SEATS +/-)	
1C RUNNING/WALKING TRACK	5,600	RUN-WALK-JOG (WELLNESS)	
WELLNESS	4,400		
2A EXERCISE	2,200		
2BGROUP X	2,200		
AQUATICS	14,800		
3A LAP POOL & DIVING WELL	9,300		
3B MW/FAMILY LOCKER, CHANGING & SHOWER ROOMS	3,000	NATATORIUM, ATHLETICS & WELLNESS	
3C VIEWING	1,500	SPECTATOR AND GENERAL	
3D POOL SUPPORT	1,000	GUARD, 1ST AID, MANAGERS, POOL FILTRATION, POOL STORAGE	
SENIOR & CULTURAL PROGRAMS	3,200		
4AARTS / CRAFTS & CERAMICS	900	WET & DRY, W/ STORAGE AND KILN	
4B GENERAL PROGRAM ROOM 4C GENERAL PROGRAM ROOM	700 700	(TECHNOLOGY/PHOTOGRAPHY/MEETING)	
4D SOCIAL LOUNGE	300		
4E CUSTOMER SERVICE	600	RECEPTION, RESOURCE CTR., OFFICES, WORKROOM	
SENIOR& COMMUNITY PROGRAMS	1,600		
5AMULTI-PURPOSE ROOM	1,600	2 ROOMS - SUBDIVIDABLE	
HOSPITALITY	4,200		
6AKITCHEN	1,200	SERVING / DEMONSTRATION	
6B MULTI-USE ROOM	3,000	NEW CONSTRUCTION (2000 SF)	
FACILITY ADMINISTRATION	1,600		
8A RECEPTION	400		
8B OFFICES	1,200	OPEN, PRIVATE, CONFERENCE, MEETING, WORKROOM	
COMMON SPACE	10,032		
9A LOBBY	1,200		
9BLOUNGES	300	W OFFIGE TOUT	
9CMW/FAMILY RESTROOMS & CHANGING ROOMS 9D CIRCULATION	800 8,532	IN SENIOR ZONE	
UTILITY SPACE			
	1,300		
10AMECHANICAL 10C BUILDING STORAGE/ RECEIVING	1,000		
The state of the s	300		
SUB-TOTAL	58,732	FOR EXISTING, THIS IS REMAINING CONSTRUCTION IN MOST	
		CONSERVATIVE CASE	
OPTIONAL PROGRAM COMPONENT / SPACE			
5B PARTY ROOM	600	OPTIONAL	
5C INDOOR PLAY	800	OPTIONAL	
3E THERAPY POOL	1,800	OPTIONAL - WARM WATER (PARTNER OPORTUNITY)	
SUB-TOTAL	3,200		
TOTAL	64 000		
TOTAL	61,932		









































SITE PROGRAM				
SITE PROGRAM COMPONENT	SITE AREA (SF) (3.3 Acres)	COMMENTS		
SUPPORT	104,000			
S1 PARKING	84,000	210 Parking Stalls- 3.5 Spaces/ 1,000 SF		
S2 PLAZA(S)	3,000	j		
S3 WALKS AND TRAILS	7,000	1-		
S4BUFFERS (SOFT SCAPE)	10,000	i		
INFRASTRUCTURE	30,000			
S5 DETENTION	20,000	Allowance		
S6 EASEMENTS(UTILITY/SERVICES)	10,000	Allowance		
PASSIVE ZONES	8,900			
S7 MULTIPURPOSE ROOM TERRACE	1,000			
S8 COMMUNITY GARDEN	1,000			
S9 PLAYGROUND	1,200			
S10 ADULT EXERCISE STATION(S)	1,200			
S11 FLEXIBLE LAWN	4,500	Leisure and Program Lawn		
ACTIVE ZONES	4,000			
S12 SPORT COURTS	4,000	Paved		
TOTAL	146,900	3.3 Acres		

site program











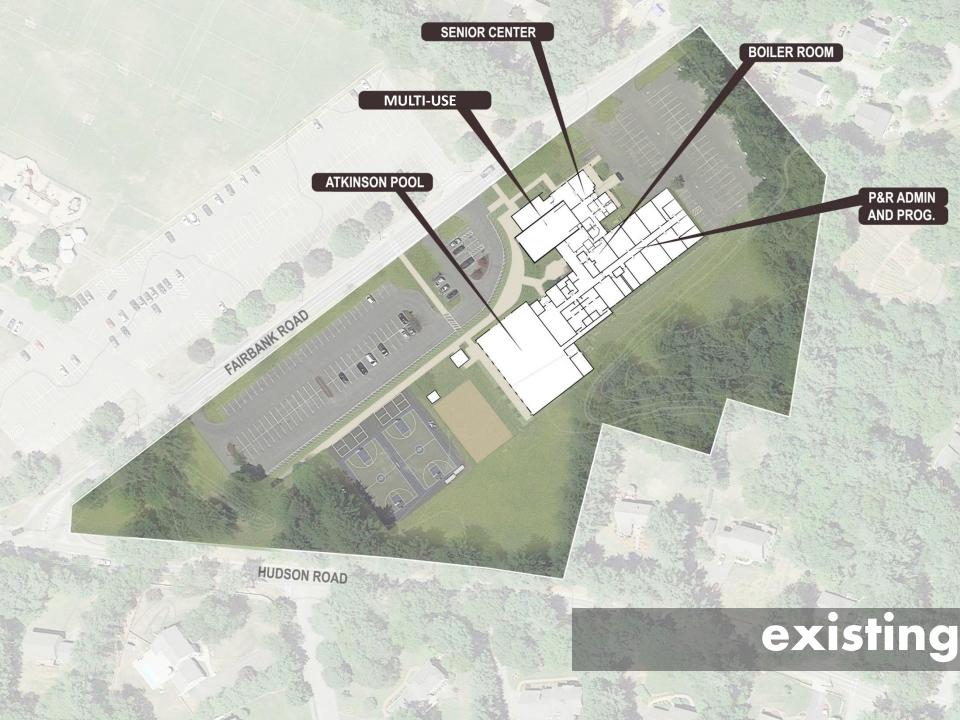


analysis

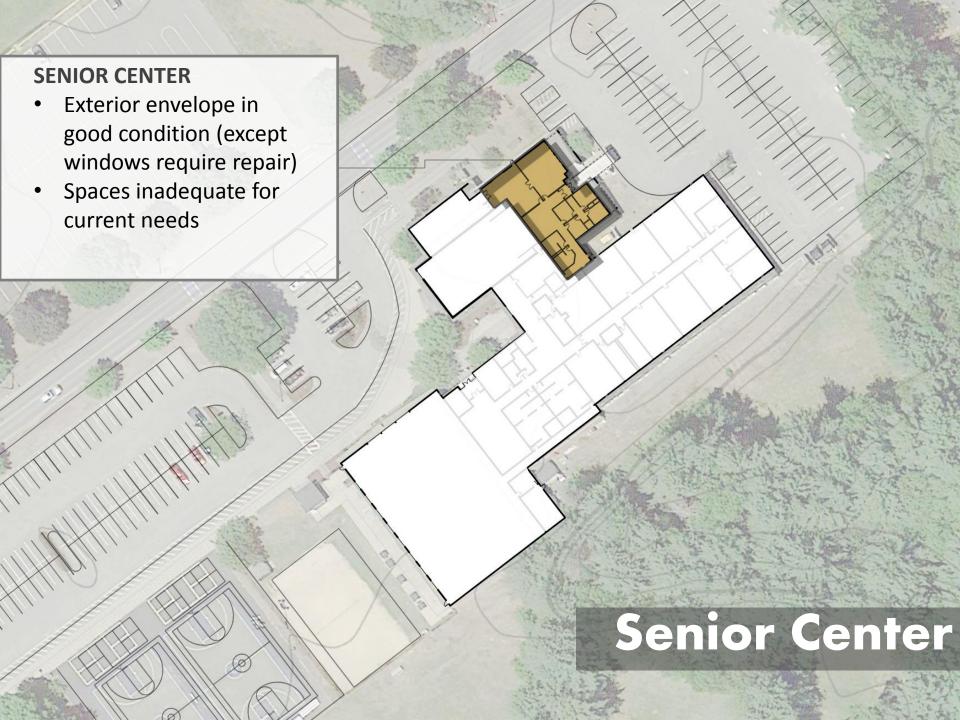
Fairbank Community Center Assessment
Space Allocation Plans
Budget

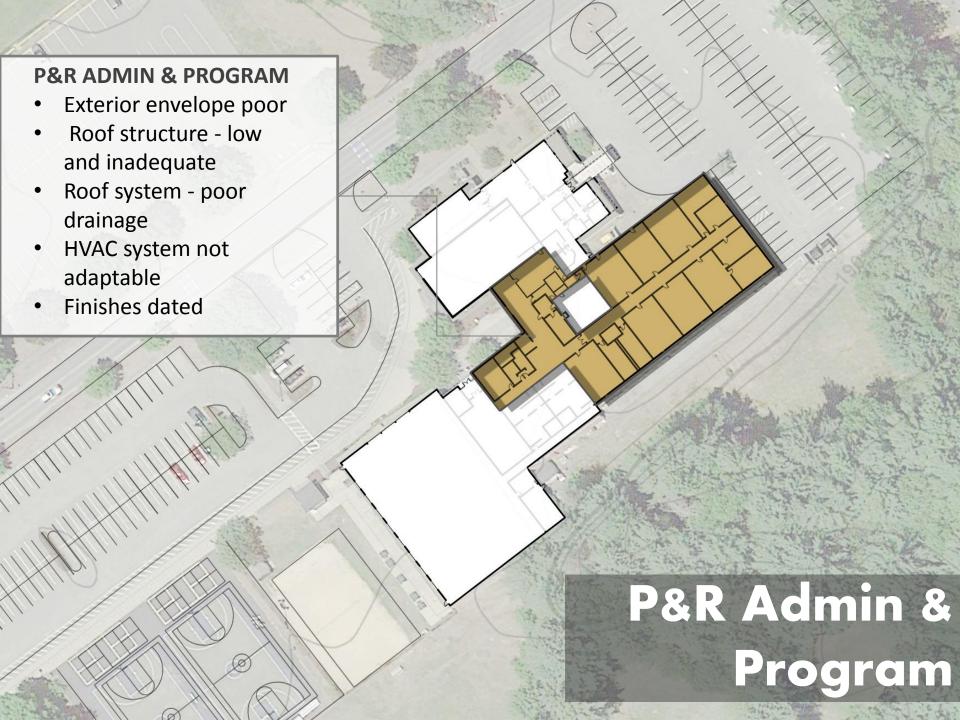
planning

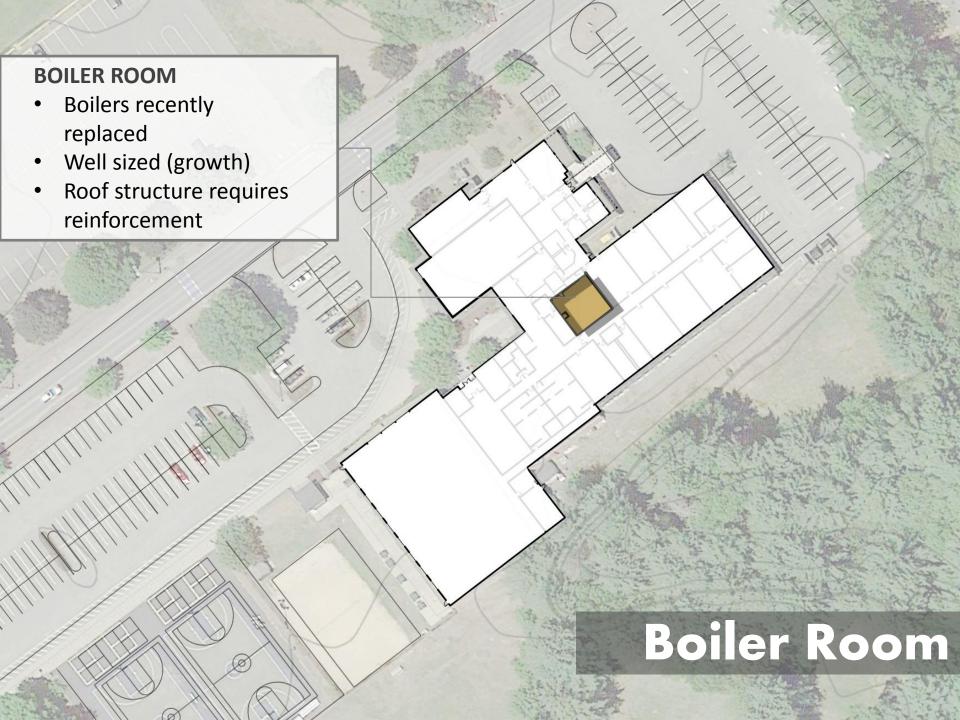


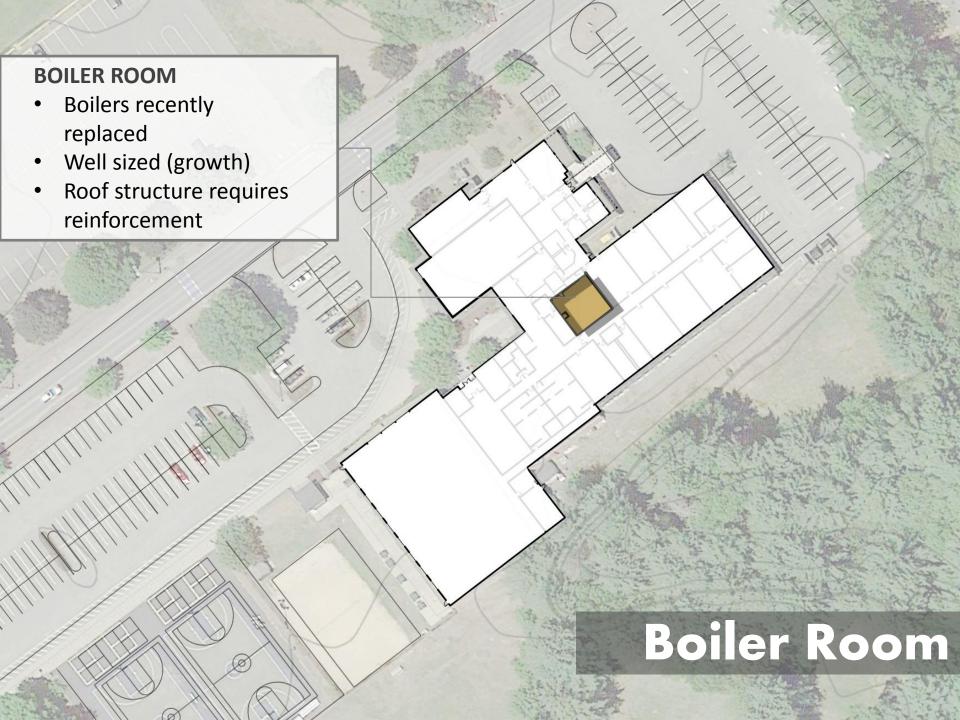












ATKINSON POOL AND LOCKER ROOMS

- Main pool area acceptable (finish updates required)
- Pool shells in good condition
- Filtration systems near end of useful life
- HVAC system recently replaced
- Exterior walls require repair (EIFS, cracking)
- Locker rooms inadequate
- Roofing system needs replacement
- Diving well is too small
- Spectator space is lacking



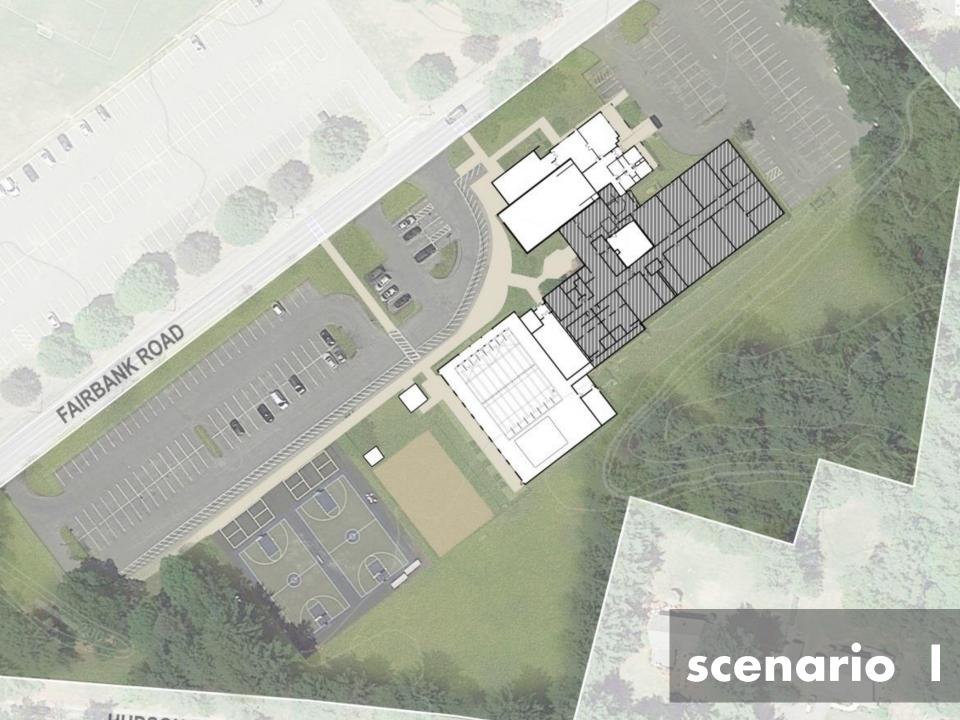
analysis

Fairbank Community Center Assessment

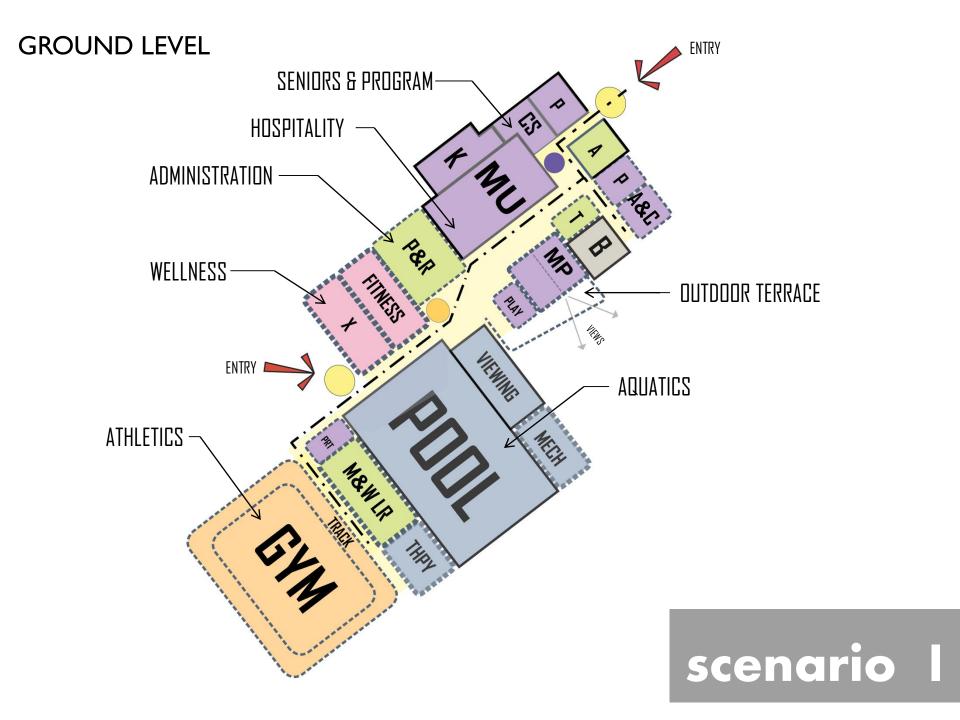
Space Allocation Plans

Budget

planning

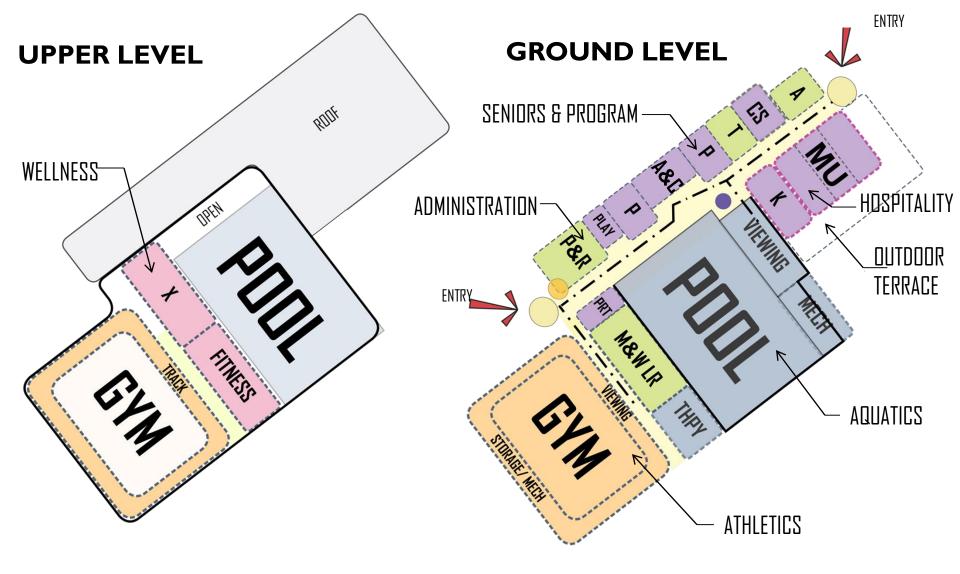






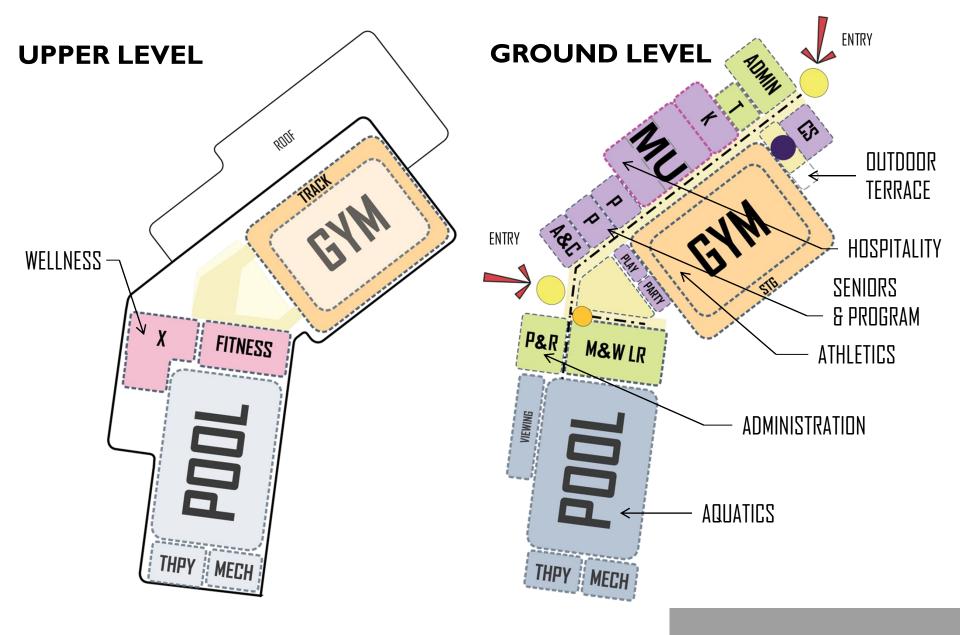












analysis

Fairbank Community Center Assessment

Space Allocation Plans

Budget

planning

Facility Type	Comments	Project Cost
	Remodel Existing Senior Center, Cafetorium, Atkinson Pool & Boiler Room	* _{1, 2} \$24,453,881 - \$26,651,135
Scenario 2	Remodel Atkinson Pool & Boiler Room	* _{1, 2} \$27,857,753 - \$30,055,007
Scenario 3	New Facility	* _{1, 2} \$33,631,788 - \$35,829,042

NOTES 1 and 2:

- 1) Total Project Cost which includes Project Hard and Soft Costs
- 2) Based on June 2017 Construction Cost. Allow 4% Escalation per Year thereafter.

Q&A

Thank you!

	BUILDING PROGI	RAM			
CORE PROGRAM COMPONENT / SPACE TYPE	EXISTING COMMUNITY CENTER AREA (SF) COMMUNITY CENTE PROPOSED AREA (S		COMMENTS		
ATHLETICS		17,600			
1A GYM		8,000	1 BB (HS) OR 2 BB (REC)		
1B STORAGE AND SUPPORT		4,000	FACILITY WIDE; (BLEACHERS 200 SEATS +/-)		
1C RUNNING/WALKING TRACK		5,600	RUN-WALK-JOG (WELLNESS)		
WELLNESS		4,400			
2A EXERCISE		2,200			
2B GROUP X		2,200			
AQUATICS	13,400	14,800			
3ALAP POOL & DIVING WELL	9300	9,300			
3BMW/FAMILY LOCKER, CHANGING & SHOWER ROOMS	1900	3,000	NATATORIUM, ATHLETICS & WELLNESS		
3CVIEWING	1500	1,500	SPECTATOR AND GENERAL		
3DPOOL SUPPORT	700	1,000	GUARD, 1ST AID, MANAGERS, POOL FILTRATION, POOL STORAGE		
SENIOR & CULTURAL PROGRAMS	2,640	3.200			
4AARTS / CRAFTS & CERAMICS	720	900	WET & DRY, W/ STORAGE AND KILN		
4B GENERAL PROGRAM ROOM	720	700	(TECHNOLOGY/PHOTOGRAPHY/MEETING)		
4C GENERAL PROGRAM ROOM	900	700			
4D SOCIAL LOUNGE	300	300			
4E CUSTOMER SERVICE		600	RECEPTION, RESOURCE CTR., OFFICES, WORKROOM		
SENIOR& COMMUNITY PROGRAMS	900	1,600			
5A MULTI-PURPOSE ROOM	900	1,600	2 ROOMS - SUBDIVIDABLE		
HOSPITALITY	4,200	4,200			
6AKITCHEN	1200	1,200	SERVING / DEMONSTRATION		
6B MULTI-USE ROOM	3000	3,000	NEW CONSTRUCTION (2000 SF)		
FACILITY ADMINISTRATION	1,800	1,600			
8A RECEPTION		400			
8B OFFICES	1800	1,200	OPEN, PRIVATE, CONFERENCE, MEETING, WORKROOM		
COMMON SPACE	10,400	10,032			
9A LOBBY		1,200			
9B LOUNGES	1000	300			
9C M/W/FAMILY RESTROOMS & CHANGING ROOMS	400	800	IN SENIOR ZONE		
9DCIRCULATION		8,532			
UTILITY SPACE		1,300			
10A MECHANICAL		1,000			
10C BUILDING STORAGE/ RECEIVING		300			
OUD TOTAL	90.040	50 700			
SUB-TOTAL	33,340	58,732	FOR EXISTING, THIS IS REMAINING CONSTRUCTION IN MOST		
			CONSERVATIVE CASE		
OPTIONAL PROGRAM COMPONENT / SPACE					
5B PARTY ROOM		600	OPTIONAL		
5CINDOOR PLAY		800	OPTIONAL		
3E THERAPY POOL		1,800	OPTIONAL - WARM WATER (PARTNER OPORTUNITY)		
SUB-TOTAL		3,200			
OOD TOTAL		3,200			
TOTAL		61,932			

RUII D	BUILDING PROGRAM BUDGET				
CORE PROGRAM COMPONENT / SPACE	NEW COMMUNITY CENTER PROPOSED AREA (NSF)		COST		
ATHLETICS	17,600	\$ 260.00	\$ 4,576,000.00		
WELLNESS	4,400	\$ 300.00	\$ 1,320,000.00		
AQUATICS	14,800	\$ 270.00	\$ 3,996,000.00		
SENIOR & CULTURAL PROGRAMS	3,200	\$ 175.00	\$ 560,000.00		
SENIOR& COMMUNITY PROGRAMS	1,600	\$ 320.00	\$ 512,000.00		
HOSPITALITY	4,200	\$ 150.00	\$ 630,000.00		
FACILITY ADMINISTRATION	1,600	\$ 310.00	\$ 496,000.00		
COMMON SPACE	10,032	\$ 220.00	\$ 2,207,040.00		
UTILITY SPACE	1,300	\$ 210.00	\$ 273,000.00		
SUB-TOTAL	58,732	\$ 248.08	\$ 14,570,040.00		
OPTIONAL PROGRAM COMPONENT/ SPACE					
PARTY ROOM	600	\$ 320.00	\$ 192,000.00		
INDOOR PLAY	800	\$ 350.00	\$ 280,000.00		
THERAPY POOL	1,800	\$ 520.00	\$ 936,000.00		
SUB-TOTAL	3,200	\$ 440.00	\$ 1,408,000.00		
TOTAL	61,932	\$ 257.99	\$ 15,978,040.00		
IOIAL	01,932	Ψ 231.33	Ψ 13,310,040.00		

BUILDING PROGRAM BUDGET				
CORE PROGRAM COMPONENT / SPACE	NEW COMMUNITY CENTER PROPOSED AREA (NSF)	COST PER SF	соѕт	
ATHLETICS	17,600	\$ 260.00	\$ 4,576,000.00	
WELLNESS	4,400	\$ 300.00	\$ 1,320,000.00	
AQUATICS	14,800	\$ 270.00	\$ 3,996,000.00	
SENIOR & CULTURAL PROGRAMS	3,200	\$ 320.00	\$ 1,024,000.00	
SENIOR& COMMUNITY PROGRAMS	1,600	\$ 320.00	\$ 512,000.00	
HOSPITALITY	4,200	\$ 320.00	\$ 1,344,000.00	
FACILITY ADMINISTRATION	1,600	\$ 310.00	\$ 496,000.00	
COMMON SPACE	10,032		\$ 3,210,240.00	
UTILITY SPACE	1,300		\$ 273,000.00	
	,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
SUB-TOTAL	58,732	\$ 285.21	\$ 16,751,240.00	
OPTIONAL PROGRAM COMPONENT / SPACE				
PARTY ROOM	600		\$ 192,000.00	
INDOOR PLAY	800	\$ 350.00	\$ 280,000.00	
THERAPY POOL	1,800	\$ 520.00	\$ 936,000.00	
SUB-TOTAL	3,200	\$ 440.00	\$ 1,408,000.00	
TOTAL	61,932	\$ 293.21	\$ 18,159,240.00	

BUILDING PROGRAM BUDGET					
CORE PROGRAM COMPONENT / SPACE	NEW COMMUNITY CENTER PROPOSED AREA (NSF)	COST PER SF	COST		
ATHLETICS	17,600	\$ 260.00	\$ 4,576,000.00		
WELLNESS	4,400	\$ 300.00	\$ 1,320,000.00		
AQUATICS	14,800	\$ 520.00	\$ 7,696,000.00		
SENIOR & CULTURAL PROGRAMS	3,200	\$ 320.00	\$ 1,024,000.00		
SENIOR& COMMUNITY PROGRAMS	1,600	\$ 320.00	\$ 512,000.00		
HOSPITALITY	4,200	\$ 320.00	\$ 1,344,000.00		
FACILITY ADMINISTRATION	1,600	\$ 310.00	\$ 496,000.00		
COMMON SPACE	10,032	\$ 320.00	\$ 3,210,240.00		
UTILITY SPACE	1,300	\$ 210.00	\$ 273,000.00		
SUB-TOTAL	58,732	\$ 348.21	\$ 20,451,240.00		
OPTIONAL PROGRAM COMPONENT / SPACE					
PARTY ROOM	600	\$ 320.00	\$ 192,000.00		
INDOOR PLAY	800	\$ 350.00	\$ 280,000.00		
THERAPY POOL	1,800	\$ 520.00	\$ 936,000.00		
SUB-TOTAL	3,200	\$ 440.00	\$ 1,408,000.00		
TOTAL	61,932	\$ 352.96	\$ 21,859,240.00		

PROJECT COST (SCENARIO 1)			
COR	Е		
HARD COST			
SITE	\$	1,100,000	
BUILDING	\$	14,570,040	
CONTINGENCY	\$	2,350,506	
GENERAL CONTRACTOR	\$	2,703,082	
SUB-TOTAL	\$	20,723,628	
SOFT COST			
PROFESSIONAL SERVICE FEES	\$	3,108,544.19	
FF&E	\$	621,708.84	
SUB-TOTAL	\$	3,730,253	
TOTAL	\$	24,453,881	

PROJECT COST (SCENARIO 1)					
CORE WITH	CORE WITH OPTIONAL				
HARD COST					
SITE	\$	1,100,000			
BUILDING	\$	15,978,040			
CONTINGENCY	\$	2,561,706			
GENERAL CONTRACTOR	\$	2,945,962			
SUB-TOTAL	\$	22,585,708			
SOFT COST					
PROFESSIONAL SERVICE FEES	\$	3,387,856.19			
FF&E	\$	677,571.24			
SUB-TOTAL	\$	4,065,427			
TOTAL	\$	26,651,135			

PROJECT COST (SCENARIO 2)					
CORE	CORE				
HARD COST					
SITE	\$	1,100,000			
BUILDING	\$	16,751,240			
CONTINGENCY	\$	2,677,686			
GENERAL CONTRACTOR	\$	3,079,339			
SUB-TOTAL	\$	23,608,265			
SOFT COST					
PROFESSIONAL SERVICE FEES	\$	3,541,239.74			
FF&E	\$	708,247.95			
SUB-TOTAL	\$	4,249,488			
TOTAL	\$	27,857,753			

PROJECT COST (SCENARIO 2)				
CORE WITH OPTIONAL				
HARD COST				
SITE	\$	1,100,000		
BUILDING	\$	18,159,240		
CONTINGENCY	\$	2,888,886		
GENERAL CONTRACTOR	\$	3,322,219		
SUB-TOTAL	\$	25,470,345		
	1			
SOFT COST				
PROFESSIONAL SERVICE FEES	\$	3,820,551.74		
FF&E	\$	764,110.35		
SUB-TOTAL	\$	4,584,662		
TOTAL	\$	30,055,007		

PROJECT COST (SCENARIO 3)				
CORE				
HARD COST				
SITE	\$	1,100,000		
BUILDING	\$	20,451,240		
CONTINGENCY	\$	3,232,686		
GENERAL CONTRACTOR	\$	3,717,589		
SUB-TOTAL	\$	28,501,515		
SOFT COST				
PROFESSIONAL SERVICE FEES	\$	4,275,227.24		
FF&E	\$	855,045.45		
SUB-TOTAL	\$	5,130,273		
TOTAL	\$	33,631,788		

PROJECT COST (SCENARIO 3)			
CORE WITH	OPTIONAL		
HARD COST			
SITE	\$	1,100,000	
BUILDING	\$	21,859,240	
CONTINGENCY	\$	3,443,886	
GENERAL CONTRACTOR	\$	3,960,469	
SUB-TOTAL	\$	30,363,595	
SOFT COST			
PROFESSIONAL SERVICE FEES	\$	4,554,539.24	
FF&E	\$	910,907.85	
SUB-TOTAL	\$	5,465,447	
TOTAL	\$	35,829,042	

envisioning

Priority Investment

Design Principles

Design Criteria

Program