Solar Hot Water Feasibility Analysis



Fairbank Center Pool 40 Fairbank Road Sudbury, MA 01776

Prepared for: Town of Sudbury, MA

Funded by: Massachusetts Department of Energy Resources

Prepared by: Russell Friend PE Facility Energy Consultants, LLC

800 Purchase Street, Suite 314 New Bedford, MA 02740

Report Date: June 30, 2009

TABLE OF CONTENTS

SECTION	<u>PAGE</u>
1.0 INTRODUCTION	2
BACKGROUND	3
2.0 FACILITY DESCRIPTION & SITE ANALYSIS	
Roof & Shading	4
Hot Water System	6
Energy Profile	6
Estimated Hot Water Usage	7
3.0 SOLAR HOT WATER SYSTEM	8
4.0 RECOMMENDATIONS	9
5.0 SOLAR HOT WATER FATAL FLAW ANALYSIS FOR THE SUDBURY FIRE STATIO	N10
APPENDICES	END OF REPORT

1.0 INTRODUCTION

A solar hot water audit was performed on the Fairbank Center Pool located 40 Fairbank Road, Sudbury, MA through funding from the Massachusetts Department of Energy Resources (DOER). This report details the audit and associated analysis and the resulting feasibility of the potential project.

The solar hot water feasibility study of the Fairbank Center Pool was a result of a multi-site audit of the town owned facilities in Sudbury, Massachusetts.

The recommendations are based on estimated hot water flows, a single site review and a preliminary evaluation. The opinions of cost for the recommended upgrades are intended to be used for feasibility purposes only. For projects that are selected for further development, a dedicated water meter should be installed on the supply line to the hot water system and the hot water usage should be measured monthly for a period of two months. This information would be used in the final specification and detailed design of the hot water system. The selected projects should proceed to detailed design and evaluation followed by competitive bidding per the Massachusetts Procurement Guidelines. The resulting responses to the bid should be used for budget approval purposes. For more information see:

Office of the Inspector General, *Municipal, County, District, and Local Authority*Procurement of Supplies, Services, and Real Property, Publication No. CR-1520-170-200-09/06-IGO.

BACKGROUND

The Massachusetts Department of Energy Resources through its EAP program has awarded resources to municipalities throughout Massachusetts for energy audits of their facilities. As an additional service, identification of potential clean technologies such as solar hot water by the on-site energy consultants can result in a feasibility study of the potential implementation of the clean energy technology.

The Fairbank Center Pool is located at 40 Fairbank Road, Sudbury, MA. The Fairbank Center in Sudbury, MA contains 28,076 interior square feet comprised of a senior center, school administrative offices, and recreation center. An 11,000 sf natatorium was added in 1987. This facility was originally constructed as a school in 1950. The single story building is now comprised of the original gymnasium, offices, multipurpose rooms, commercial kitchen, and the natatorium. The site area is owned by the town.

According to Mr. Tim Goulding, the aquatics director, the natatorium is open nearly 100 hours per week and hosts local club swim teams as well as school team. The Fairbank pool hosts numerous swim meets throughout the year. The pool facility is open from 5:30 am to 9:30 pm Monday through Thursday, 5:30 am to 7:00 pm Fridays, 6:30 am to 6:00 pm on Saturdays and 7:00 am to 4:00 pm on Sundays.

The natatorium consists of a 75' x 60' lap pool and a 25' by 40' dive pool. Both pools are always available and pool covers are not in use at the facility.

Locker rooms are off of the original school hallway adjacent to the pool and contain shower rooms as well as restroom facilities.

The facility's hot water demand is from restrooms, the kitchen, the shower areas adjacent to the pool, and the pool itself. The water heaters for the domestic hot water to the kitchen, the bathrooms, and the shower rooms are located in the original school boiler room down the hall from the pool. The pool water heater is located in a mechanical room.

Roof & Shading

There are some roof spaces to the north of the pool that are flat and may be able to accommodate a solar array. With the exception of the gym roof, most of these areas have existing roof mounted equipment that may make solar arrays on these roofs difficult.

The most promising location for a significant solar array is on the roof above the pool. This sloped roof is the original roof of the building. It is a low pitched roof with slopes (~20 degree) facing the southwest and the north east. The roof is a heavily ballasted rubber membrane that is now over twenty years old. The roof is supported by heavy laminated wood beams. There are no existing roof protrusions or adjacent structures, and it is assumed that the load of the solar array could be accommodated if the roof can be replaced in the near term with a non-ballasted system. The intent is to allow the structural capacity of the structure for ballasted roof can be substituted to support the array.

The roof of the pool is recommended as the best option for the proposed solar array. It is projected that most of the southwest facing roof would be required to support the solar array. Ballast removal with a roof replacement should relieve enough roof load so that the array can be mounted directly to the roof. The proposed solar array will require over 3800 square feet of roof surface area. This will encompass 80 percent of the available space on the south east facing roof. This means that it is likely that the roof would have to be replaced in order to install a solar hot water system.

The structural design parameters were not found on the original construction documents so the amount of load that the roof was designed to accept is not known.

Although there are many trees that surround this facility, trees that are growing close to the roof are to the northeast and will only cast a shadow on a small portion of the roof for a short period of time. Furthermore, these trees and all others on the property are owned and maintained by the town. The town would be responsible for trimming nearby trees so that full solar access can be maintained.



Pool roof with ballast



Pool decking and ceiling above the pool

Important Note: As noted previously, there is evidence to suggest that this roof *may* support the solar hot water panel loads. However, a structural analysis *must* be performed on the affected members before the project is to proceed to construction. It is recommended that this be done prior to, or as part of, the detailed design phase for this project.

The domestic hot water heating is produced by two natural gas-fired 399,000 90 gallon domestic water heaters. These serve all of the facility restrooms as well as the pool showers with hot water set at 122 degree F. According to the aquatic director, 250 short-duration showers may be taken during the course of a busy day. An 80 gallon electric water heater serves the infrequent demand in the kitchen.

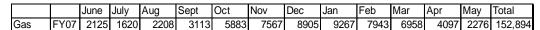
Two pool heaters operate independently to maintain different temperature set points for each of the pools. The smaller pool heater, rated at 511 MBH maintains the dive pool between 84 and 85 degrees F. The lap pool is maintained between 82 and 82.5 degrees by a separate 800 MBH pool heater. Flow through the heaters is through a bypass loop off of the main filtration loop.

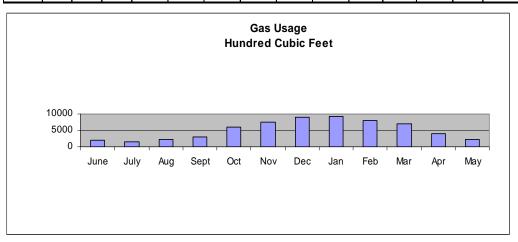


Existing pool heater and pool

Energy Profile

Fairbank Center Pool used 64,020 therms of natural gas during the most recent 12 month period of submitted gas usage.





A rate of \$1.60 per therm of natural gas and \$0.185/kwh for electricity was used for savings estimates in this report.

Estimated Hot Water Usage

One of the primary factors in sizing a solar hot water system is estimating the hot water usage. This is crucial so that the system can be properly sized to generate the appropriate amount of hot water. Too much hot water production can result in unused energy in the summertime and excess capital expended on a system too large for its demand.

Unfortunately, hot water is rarely metered and can be difficult to estimate due to the variation in usage (even within similar applications). In addition, hot water at the Fairbank Center Pool is generated for the domestic hot water including showers, by one system, and for pool water heating by a separate system. The largest hot water demand at Fairbank Center is for pool heating.

Indoor swimming pools lose heat from the surface of the pool due to evaporation. The rate of heat lost is directly proportional to the size of the surface exposed. Based on an exposed surface of 4300 square feet, it was calculated that approximately 2500 therms are required monthly to maintain the pool temperature.

The second largest demand for hot water at the school is for showers associated with swimming. Based on the daily pool use, the flow rate of the showerheads and the duration of a typical shower, it is estimated that showers consume approximately 100 therms per month.

Combined restroom and kitchen consumption are likely much less on a percentage basisi and becomes irrelevant to the study.

The study needed to calculate the hot water demands of the pool and then consider adding the shower load to size the system. Because the HVAC system operates in a limited capacity in the summer and no natural gas is used for heat in the cooling season, it can be assumed that natural gas consumption in the summer should be used only to heat the pool and water for showers. Monthly consumption for the months of June, July, and August for 2007 and 2008 averaged 2000 therms*. Based on the estimated required consumption of the pool and calculating the assumed efficiency of the pool water heater, it is estimated that the pool water heater would consume 1900 therms per month and the showers would account for about 100 therms per month. This serves as a reasonability check and suggests that our calculated pool demand is somewhat higher, but a reasonable assumption. We decided to split the difference between the actual monthly summer heat demanded calculation and the demand calculated based on surface area. Monthly pool heating demand is assumed to be 2000 therms per month and domestic hot water consumption is assumed to be 100 therms.

It should be noted that there is significant month to month variation in consumption which is likely due to the actual days of consumption used on each billing period. The average of the consumption in summer months of the past two years was calculated to even out the variation.

3.0 SOLAR HOT WATER SYSTEM

Based on the data gathered and the calculated pool water heating demand, a solar collection system can be specified.

The RET Screen[©] software (rev 4) was used for the modeling of system performance and to determine equipment sizes. Originally, the model, based on evaporation calculations, output a hot water demand of approximately 2500 therms per month for pool heating only. Hot water demand calculated from actual summertime use resulted in total consumption of 2000 therms per month including showers. Based on this, the output of the baseline consumption of the sum of the showers and pool heaters was assumed to be 2000 therms per month. The total pool surface areas were adjusted from 4300 square feet to 3800 square feet in the model so that the calculated system consumption matched this assumption.

The detailed results and assumptions used in the analysis are in Appendix A. In summary, the recommended equipment sizes would include:

- 3825 square feet of collector area (for the cost estimate, 130 Stiebel Eltron Sol 25 collectors with associated mounting hardware were used)
- 4000 gallons of thermal storage with heat exchanger
- A \$25,000 allowance for locating the storage tank has also been added to the cost model. The ideal location for the hot water tank is adjacent to the pool in the pool equipment room. Based on our observations, there is not sufficient space for a tank of this size in the existing room. Two options were considered. One was locating the tank in the existing HVAC boiler room where there is sufficient space but additional piping would be required. The other option is to bump out the existing wall of the mechanical space adjacent to the pool to accommodate the tank. It is expected that either option will cost approximately \$25,000 to implement.

Other system components: circulator pump, expansion tank, pressure relief valve, feed water valve, backflow valve, strainer, automatic heat dump valve, balancing valve(s), boiler drains, air separator, air purge vents, thermowells, thermocouples, differential controller, pressure & temperature gages, and all associated pipes, manual valves and fittings. This closed loop system would need to be plumbed to the existing boiler. It is assumed that cost saving associated with a simplified array mounting system will be offset by the cost of additional piping to both water heaters.

The opinion of total capital cost for this system, including engineering, labor, and installation is \$365,978.00*. Calculations were based on assumed utility costs of \$0.185 per kWh and \$1.60 per gallon therm of natural gas; in addition, an annual energy escalation rate of 4% was used. These variables resulted in a project with financial viability in a seventeen year time frame. The project's cash flow becomes positive at 18. See Appendix B.

This analysis assumes that no "clean energy" incentives are provided to offset project costs, but natural gas consumption will be reduced by 1160 therms per year which correlates to an annual carbon emissions reduction of 61.5 metric tons.

Solar hot water systems tend to have long lives if properly maintained and have relatively low maintenance costs over the life of the system.

*The reality of municipal construction requires a very high level of detailed design, procurement and construction oversight. While these efforts and costs vary with project size, there is a certain minimum 'fixed cost' to performing a municipal project. Additionally, the municipal procurement process (designed around creating a fair and competitive environment) often results in moderately higher construction costs on these projects as compared to the private market.

4.0 RECOMMENDATIONS

Based on the site investigations and the initial analysis performed in this study, the Fairbank Center Pool appears to be a good candidate to host a solar hot water system. Positive contributing factors include:

- Consistent and significant hot water demand from the pool
- Potential of structural capacity for the solar array (more extensive evaluation is needed prior to project development)
- Sufficient unshaded roof area for collectors

The economics of this project are positive. The operational savings yield a positive cash flow prior to year 18 of the project. It is recommended that a solar hot water project for the Fairbank Center Pool be pursued, particularly if government incentives are available to defray some of the initial cost and shorten the simple payback of the project or fuel costs escalate at a rate higher than predicted.

5.0 SOLAR HOT WATER FATAL FLAW ANALYSIS FOR THE SUDBURY FIRE STATION

Other than municipal indoor pools, another potential use of solar hot water are town facilities with significant shower loads. Often, the highest shower loads in a location is that from the municipal fire department. Sudbury's fire department was analyzed as a potential site of a solar hot water system to meet its shower load.

The following factors are critical to the feasibility of a solar hot water system. A fatal flaw analysis is a quick overview of these parameters to determine if further study is warranted.

Demand:

Is there sufficient hot water demanded at regular intervals to justify a system? Is the demand year round?

Analysis: Fatal Flaw

The hot water demand at the Sudbury Fire Department is year round but low with some occasional spikes in demand (when returning from a fire). The hot water demand is not significant or consistent.

System Configuration:

Is there enough sunlight at the site?

Are there any structural limitations to mounting a solar array in a suitable location?

Analysis:

There appears to roof space available with little shading and it appears that the roof structure may support an array.

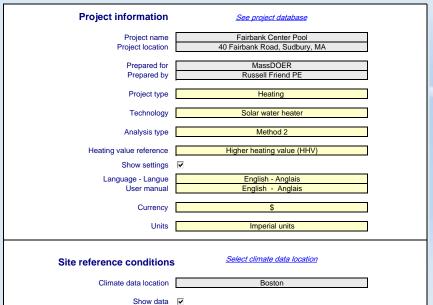
Conclusion: The hot water demand at the Sudbury Fire department is not sufficient to consider this as a potential location for solar hot water.



RETScreen® International www.retscreen.net



Clean Energy Project Analysis Software



Latitude
Longitude
Elevation
Heating design temperature
Cooling design temperature
Earth temperature amplitude

	Climate data	
Unit	location	Project location
°N	42.4	42.4
°E	-71.0	-71.0
m	5	5
°C	-10.9	
°C	30.9	
°C	21.4	

Month
January February March April May June July August September October November December Annual Measured at
oaoa.oa at

			Daily solar					
		Relative	radiation -	Atmospheric		Earth	Heating	Cooling
	Air temperature	humidity	horizontal	pressure	Wind speed	temperature	degree-days	degree-days
	°C	%	kWh/m²/d	kPa	m/s	°C	°C-d	°C-d
	-1.8	62.3%	1.86	101.5	6.2	-5.6	614	0
	-1.0	62.0%	2.71	101.5	6.2	-3.7	532	0
	3.4	63.2%	3.74	101.4	6.1	1.5	453	0
	8.5	63.0%	4.71	101.3	6.0	8.1	285	0
	14.2	66.7%	5.63	101.4	5.5	14.8	118	130
	19.6	68.5%	6.12	101.3	5.2	20.4	0	288
	22.8	68.5%	6.06	101.4	5.0	23.0	0	397
	21.9	70.8%	5.35	101.5	4.8	21.7	0	369
	17.8	71.8%	4.27	101.7	5.1	17.2	6	234
	12.2	68.5%	3.01	101.7	5.4	10.1	180	68
	7.0	67.4%	1.89	101.6	5.8	3.8	330	0
	0.8	65.5%	1.53	101.6	6.1	-2.3	533	0
	10.5	66.5%	3.91	101.5	5.6	9.2	3,051	1,486
m					10.0	0.0		









Complete Energy Model sheet

RETScreen4 2008-04-22

© Minister of Natural Resources Canada 1997-2008.

NRCan/CETC - Varennes

RETScreen Energy Model - Heating project

RETScreen Energy Model - Heating project						
Heating project Technology		Solar wa	ater heater			
Load characteristics						
Application		Swimming pool				
		Hot water				
	Unit	Base case	Proposed case			
Туре		Indoor				
Area	ft² h/d	3800.0	3800.0 0.0			
Cover use Temperature	°F	0.0 81.0	81.0			
Makeup water	%/w	2%	2%			
	•					
Percent of month used						
Supply temperature method	1	Formula	1			
Water temperature - minimum	°F	43.2	<u>.</u>			
Water temperature - maximum	°F	58.7				
	Unit	Base case	Proposed case	Energy saved	Incremental initial costs	
Heating	million Btu	1,991.1	1,991.1	0%	initiai costs	
- Ioumig	minori Bia	1,00111	1,001.1	0,0		
Resource assessment	1		a			
Solar tracking mode Slope	•	Fixed 15.0				
Azimuth	•	45.0				
	'		■			
		Daily solar				
✓ Show data		radiation -	Daily solar radiation - tilted			
		horizontal	. adiation - tilleu			
	Month	kWh/m²/d	kWh/m²/d			
	January	1.86	2.34			
	February March	2.71 3.74	3.15 4.08			
	April	4.71	4.89			
	May	5.63	5.67			
	June	6.12	6.09			
	July	6.06	6.05			
	August September	5.35 4.27	5.49 4.56			
	October	3.01	3.42			
	November	1.89	2.28			
	December	1.53	1.90			
	Annual	3.91	4.17			
Annual solar radiation - horizontal	MWh/m²	1.43				
Annual solar radiation - tilted	MWh/m²	1.52				
Solar water heater		011				One to the include
Type Manufacturer		Glazed Stiebel Eltron				<u>See technical note</u> See product database
Model		SOL 25 Plus				Gee product database
Gross area per solar collector	ft²	29.42				
Aperture area per solar collector	ft²	26.69				
Fr (tau alpha) coefficient Fr UL coefficient	(W/m²)/°C	0.72 3.96	1			
Temperature coefficient for Fr UL	(W/m²)/°C²	0	1			
Number of collectors		130	130			
Solar collector area	ft²	3824.6				
Capacity Miscellaneous losses	kW %	225.64 5.0%	1			
iviioceiidi ieuus iusses	70	3.0%	_			
Balance of system & miscellaneous			_			
Heat exchanger	yes/no	Yes				
Heat exchanger efficiency	%	95.0%	4			
Miscellaneous losses Pump power / solar collector area	% W/m²	5.0% 8.00				
Electricity rate	\$/kWh	0.185	1			
	- 1		_			
Summary						
Electricity - pump Heating delivered	MWh million Btu	7.6 956.9				
Solar fraction	million Btu %	48%				
20101 11 20101	70	1 070				
Heating system		Deer	Drawan-d			
Project verification	İ	Base case Natural gas -	Proposed case Natural gas -			
Fuel type		therm	therm			
Seasonal efficiency		83%	83%			
Fuel consumption - annual	therm	23,989.5	12,461.1	therm		
Fuel rate Fuel cost	\$/therm \$	1.600 38,383	1.600 19,938	\$/therm		
. 22, 555	Ψ	55,555	.0,000			

Fairbank Center Pool
40 Fairbank Road, Sudbury, MA
RETScreen4-xlt

RETScreen Cost Analysis - Heating project

Settings			
Method 1	Notes/Range		
Method 2	Second currency	Notes/Range	None
	Cost allocation		

nitial costs (credits)	Unit	Quantity	Unit cost	Amount	Relative costs
Feasibility study	01	Quartity	51t 555t	7 iiii Gaire	
Feasibility study	cost	0	\$ - 9	\$ -	
Sub-total:			•	\$ -	0.0%
Development					
Development	cost	0	\$ 6,000	\$ -	
Sub-total:			•	\$ -	0.0%
Engineering					
Engineering	cost	1	\$ 30,000	\$ 30,000	
Sub-total:				\$ 30,000	8.2%
Heating system					
Solar water heater			 	\$ -	
User-defined	cost	1	\$ 285,000	\$ 285,000	
Water tank accomodation	cost	1	\$ 25,000	\$ 25,000	
Sub-total:				\$ 310,000	84.7%
Balance of system & miscellaneous			 		
Spare parts	%	3.0%	\$ 285,000	\$ 8,550	
Transportation	project		9	\$ -	
Training & commissioning	p-d		9	\$ -	
User-defined	cost		9	\$ -	
Contingencies	%	5.0%	\$ 348,550	\$ 17,428	
Interest during construction	0.00%	0 month(s)	\$ 365,978	\$ -	
Sub-total:			_3	\$ 25,978	7.1%
otal initial costs			3	\$ 365,978	100.0%

Annual costs (credits)	Unit	Quantity	Unit cost	Amount
O&M				
Parts & labour	project	1	\$ 2,000	\$ 2,000
User-defined	cost			\$ -
Contingencies	%		\$ 2,000	\$ <u> </u>
Sub-total:				\$ 2,000
Fuel cost - proposed case				
Natural gas	therm	12,461	\$ 1.600	\$ 19,938
Electricity	MWh	8	\$ 185.000	\$ 1,414
Sub-total:				\$ 21,352

Annual savings	Unit	Quantity	l	Jnit cost	Amount
Fuel cost - base case					
Natural gas	therm	23,989	\$	1.600	\$ 38,383
Sub-total:					\$ 38,383

Peri	odic costs (credits)	Unit	Year	Ų	Init cost	Amount
	User-defined	cost	15	\$	28,500	\$ 28,500
			30	\$	28,500	\$ 28,500
	End of project life	cost				\$ -

Fairbank Center Pool
40 Fairbank Road, Sudbury, MA
RETScreen4-.xlt

RETScreen Financial Analysis - Heating project

Financial parameters General Fuel cost escalation rate				Project costs and savings/inco	ma cummary			Vearly o	each flowe		
Fuel cost escalation rate	·			Project costs and savings/inco Initial costs	ome Summary			Year	eash flows Pre-tax	After-tax	Cumulative
	%		4.0%					#	\$	\$	\$
Inflation rate	%		3.0% 0.0%	Engineering	8.2%	\$	20,000	0	-365,978	-365,978 15,652	-365,978
Discount rate Project life	% yr		35	Engineering	0.2%	J.	30,000	1 2	15,652 16,299	16,299	-350,325 -334,026
l reject me	,.		- 00	Heating system	84.7%	\$	310,000	3	16,972	16,972	-317,054
Finance								4	17,673	17,673	-299,382
Incentives and grants	\$		0					5	18,402	18,402	-280,979
Debt ratio	%		0.0%	Dolones of system 9 miss	7.40/	e	25.070	6	19,162	19,162	-261,818
				Balance of system & misc. Total initial costs	7.1% 100.0%	\$ \$	25,978 365,978	7 8	19,952 20,775	19,952 20,775	-241,866 -221,091
				Total Illitial Costs	100.078	•	303,370	9	21,631	21,631	-199,461
								10	22,522	22,522	-176,938
								11	23,450	23,450	-153,488
				Annual costs and debt payme	nts			12	24,416	24,416	-129,073
Income toy englysis		_		O&M		\$	2,000	13	25,421	25,421	-103,652
Income tax analysis				Fuel cost - proposed case		\$	21,352	14 15	26,467 -16,846	26,467 -16,846	-77,185 -94,031
				Total annual costs		\$	23,352	16	28,689	28,689	-65,342
							,	17	29,869	29,869	-35,473
				Periodic costs (credits)				18	31,097	31,097	-4,376
				User-defined - 15 yrs		\$	28,500	19	32,375	32,375	27,998
						\$	28,500	20	33,705	33,705	61,703
				-				21 22	35,089	35,089	96,792
				Annual savings and income				23	36,530 38,029	36,530 38,029	133,322 171,351
				Fuel cost - base case		\$	38,383	24	39,590	39,590	210,941
Annual income						•	,	25	41,214	41,214	252,155
Electricity export income								26	42,905	42,905	295,060
								27	44,664	44,664	339,724
								28	46,495	46,495	386,219
				Total annual savings and inc	omo	\$	38,383	29 30	48,401 -87,970	48,401 -87,970	434,620 346,649
				Total allitual savings and inc	onie	•	36,363	31	52,448	52,448	399,097
GHG reduction income								32	54,595	54,595	453,692
		_						33	56,831	56,831	510,523
Net GHG reduction	tCO2/yr		59	Financial viability				34	59,157	59,157	569,680
Net GHG reduction - 35 yrs	tCO2		2,060	Pre-tax IRR - equity		%	5.6%	35	61,578	61,578	631,258
				Pre-tax IRR - assets		%	5.6%				
				After-tax IRR - equity		%	5.6%				
				After-tax IRR - assets		%	5.6%				
				Simple payback		yr	24.3				
Customer premium income (rebate)				Equity payback		yr	18.1				
				Net December (NDV)		•	004.050				
				Net Present Value (NPV) Annual life cycle savings		\$ \$/yr	631,258 18,036				
				Aillidai ille Cycle Savings		Ψ/ y ι	10,030				
				Benefit-Cost (B-C) ratio			2.72				
							()				
Other income (cost)		_		GHG reduction cost		\$/tCO2	(306)				
Other income (cost)				Cumulative cash flows graph							
				800,000							
Clean Energy (CE) production income				600,000							
				400,000						$\overline{}$	
ì				<u>©</u>							
				x 300 000							
				₽ 200,000							
				-							
				8							
				0 3		1 1 1 1					
				0 1 2 3 4 5	6 7 8 9	10 11 12 13	14 15 18 17	8 19 20	21 22 23 24 25	26 27 28 29 30	31 32 33 34 35
				0 1 2 3 4 5	6 7 8 9	10 11 12 13	14 15 18 17	18 19 20	21 22 23 24 25	26 27 28 29 30	31 32 33 34 35
				0 1 2 3 4 5	6 7 8 9	10 11 12 13	14 15 18 17	18 19 20	21 22 23 24 25	26 27 28 29 30	31 32 33 34 35
				Ommulative cash flows (3 00,000 - 0.00,000 -	6 7 8 9	10 11 12 13	14 15 18 17	8 19 20	21 22 23 24 25	26 27 28 29 30	31 32 33 34 35
				O 1 2 3 4 5	6 7 8 9	10 11 12 13	14 15 18 17	18 19 20	21 22 23 24 25	26 27 28 29 30	31 32 33 34 35
				O 1 2 3 4 5	6 7 8 9	10 11 12 13	14 15 18 17	18 19 20	21 22 23 24 25	26 27 28 29 30	31 32 33 34 35
					6 6 7 8 9	10 11 12 13	14 15 18 17	8 19 20	21 22 23 24 25	26 27 28 29 30	31 32 33 34 35
					6 6 7 8 9	10 11 12 13	14 15 18 17	8 19 20	21 22 23 24 25	26 27 28 29 30	31 32 33 34 35
				-400,000	6 6 7 8 9	10 11 12 13	14 15 18 17	8 19 20	21 22 23 24 25	26 27 28 29 30	31 32 33 34 35
					6 7 8 9	10 11 12 13	14 15 18 17	8 19 20	21 22 23 24 25	26 27 28 29 30	31 32 33 34 35
				-400,000	6 7 8 9	10 11 12 13	14 15 18 17	8 19 20	21 22 23 24 25	26 27 28 29 30	31 32 33 34 35
				-400,000	6 7 8 9		14 15 18 17	18 19 20	21 22 23 24 25	26 27 28 29 30	31 32 33 34 35